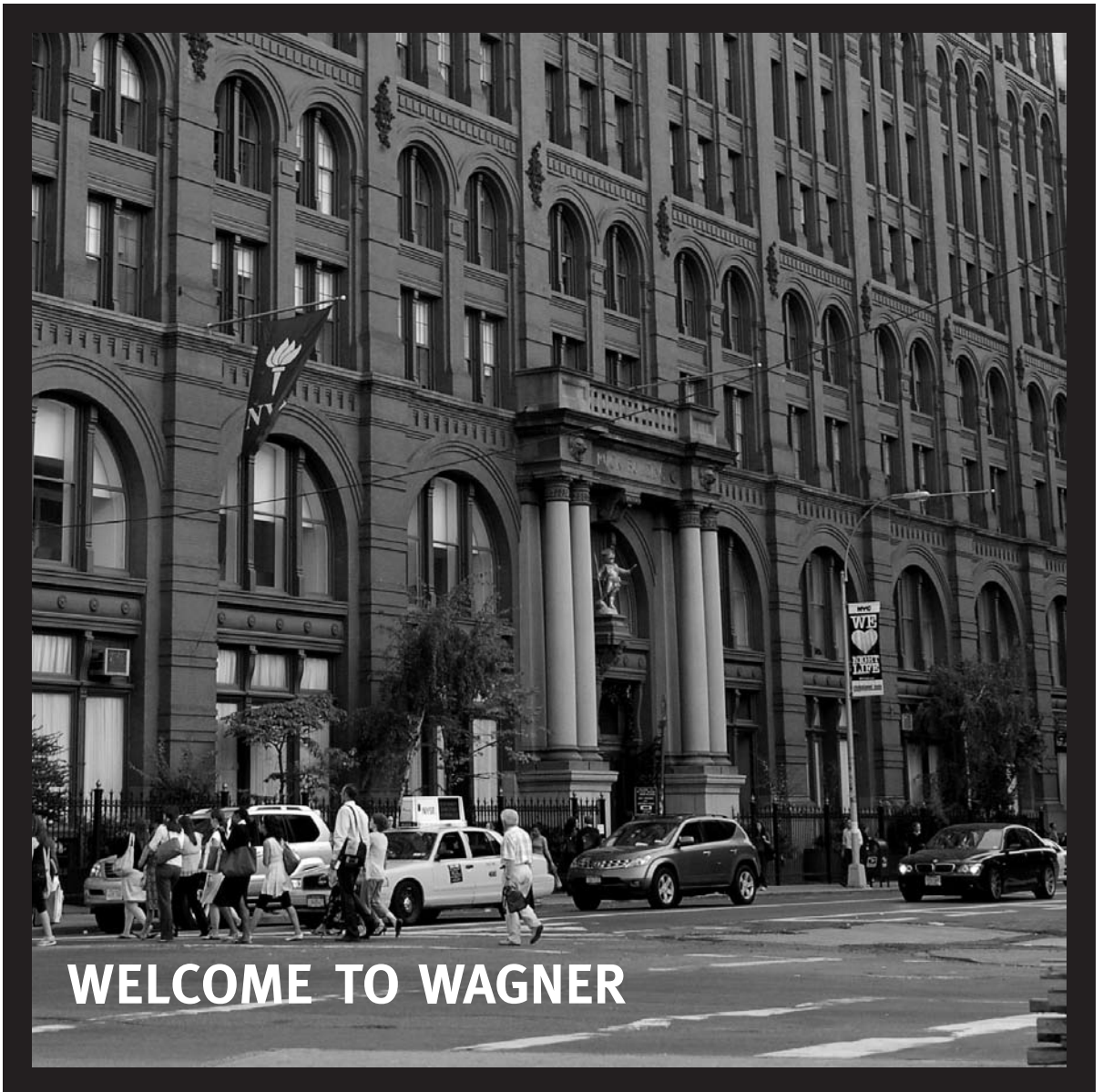


NYU Wagner

Robert F. Wagner Graduate School of Public Service

GET READY FOR CHANGE



WELCOME TO WAGNER

WELCOME TO WAGNER



Congratulations on your admission to NYU Wagner!

I am so pleased to have this opportunity to introduce you to some of our students, alumni and faculty, and to tell you more about NYU Wagner, New York University, and New York City as you decide whether to join our dynamic community. We want your time with us to be a transformative experience – one that opens you to new ideas, connects you to new people, and launches you on a career that is both personally fulfilling and has deep social impact. We created this student handbook to give you a sense of what’s ahead for you if you choose to begin this exciting journey.

As you will read, NYU Wagner is a place where it all comes together: where theory and practice meet, and where approaches and disciplines intersect. I am reminded of this unique position as we welcome each class of new students. NYU Wagner students come to us from across the US and around the world. They bring rich experiences in the public, nonprofit, and private sectors and backgrounds in nearly any academic discipline imaginable; and they have ambitious goals of transforming the worlds of international development, education policy, community development, hospital administration, nonprofit management, philanthropy, health policy, transportation planning, and social entrepreneurship just to name a few. Here in New York City, where the local and

global intersect as in no other place, you have the possibility of working together to find those breakthrough solutions that can change our world.

The greater NYU community is a tremendous resource for our students as well. NYU values cross-school collaborations, and its 14 Schools, Colleges, and Divisions provide multiple opportunities for interaction. Students can enroll in joint degree programs or take classes at other schools. Student groups work together to produce events that benefit the entire NYU community. Faculty have cross appointments with other schools and research centers span boundaries, generating new approaches to research and unique solutions to pressing social problems.

It is a very exciting time to be at Wagner — a time of great momentum and interest in public service and the opportunity for meaningful change. We are situated to reframe and transform public service education and, perhaps with your help, to transform public service itself. Again, congratulations and welcome. I hope to see you at orientation.

With best wishes,

A handwritten signature in black ink that reads "Ellen Schall". The signature is written in a cursive, flowing style.

Ellen Schall
Dean

WELCOME

UWagner

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THE WAGNER COMMUNITY

“ One of the most valuable parts of my Wagner experience has been the opportunity to **build a network of peers** involved in an incredible array of pursuits. ”

Robin Deutsch Edwards, *Alumna, MPA-PNP*
Finance Specialization

For more information, go to:
www.wagner.nyu.edu/admissions/accepted/visiting.php

GET TO KNOW WAGNER

Wagner encourages admitted students to come visit the school. We offer several options to get to know us better.

WAGNER CLASS VISITS

If you would like to take a further look at a Wagner class go to www.wagner.nyu.edu/admissions/before/visit.php to see the schedule and reserve a space in the class of your choice. Admitted students should also feel free to contact the Office of Admissions to arrange an appointment, meet with an administrator, and/or talk with a current student.

ONLINE CHATS

Wagner faculty, current students, admissions counselors, and student services administrators will be hosting a series of online chat events. Usually lasting not more than one hour, a schedule of times and login information will be posted on the Admitted Students Web page.

ADMITTED STUDENT RECEPTIONS

We host Admitted Student Receptions across the country in cities such as Chicago, San Francisco, Los Angeles, and D.C. These events include Wagner faculty, staff, and alumni who come to share their thoughts and knowledge about careers in public service and the Wagner experience. The Office of Admissions will contact you with details.

OUR STUDENTS

The Wagner student community is diverse— in interests, in culture and in career pursuits—and enriches the learning environment. Students come to Wagner from all walks of life and at many different points in their careers.

2008 – 2009 STUDENT BODY STATISTICS

Number Enrolled: 892
 Full Time Students: 463 (52%)
 Part Time Students: 429 (48%)
 Average Age: 30

Our students chose to study in New York City after having lived in over 25 states and in countries across the globe including:

Albania	France	Latvia	Russia
Argentina	Ghana	Lithuania	Rwanda
Armenia	India	Malaysia	Sierra Leone
Austria	Israel	Mexico	Singapore
Australia	Italy	Netherlands	Taiwan
Bangladesh	Ivory Coast	New Zealand	Turkey
Cameroon	Jamaica	P R China	United Kingdom
Canada	Japan	Philippines	
Chile	Kazakhstan	Poland	
Colombia	Kenya	Republic of Korea	



ALAINA COLON

“Being a Wagner student has meant ready access to faculty with experience leading some of the city’s premier government agencies and nonprofits, endless resources for professional mentorship and advice, and classrooms filled with diverse students sharing my values about the importance of public service.”

Hometown: Originally from Marietta, Georgia; Currently: Brooklyn, NY

MPA PNP

Education: BA in Political Science, Barnard College of Columbia University

Professional Background:

- Currently: Chief of Staff to Manhattan Borough President Scott M. Stringer.
- Deputy Director, Scott Stringer Transition Committee
- Acting Chief of Staff, NY State Assembly Member

Learn more about WSA and all Wagner organizations at wagnerstudents.org.

STUDENT ORGANIZATIONS

Wagner student organizations operate under the umbrella of the Wagner Student Association (WSA), the representative body for students in the Wagner School.

Alliance of Latino & Latin American Students (ALAS)
Asian Pacific American Student Alliance (APASA)
Black Student Alliance (BSA)
Global Health Alliance (GHA)
International Public Service Association (IPSA)
Nonprofit Network (NPN)
Students Exploring Arts and Culture (SNEAC)
Students For Criminal Justice Reform (SC Jr)
Students for Social Entrepreneurship (Bridge)
Urban Planning Student Association (UPSA)
Wagner Education Policy Studies Association (WEPSA)
Wagner Environmental Policy Alliance (WEPA)
Wagner Finance Society (WFS)
Wagner Health Network (WHN)
Wagner International Student Society (WISS)
Wagner Policy Alliance (WPA)
Wagner Review
Wagner Student Alliance for Africa (WSAFA)
Wagner Transportation Association (WTA)
Wagner Women's Caucus (WWC)

“NYU Wagner has provided me with an **increased sense of possibility** around the definition of what “public service” means. In addition to my coursework, I was a founding board member of the social entrepreneurship student group, Bridge, which helped me gain a greater understanding of the ways all sectors can work together to leverage resources and effect social change in meaningful and sustainable ways. The **bridging of ideas and people** added tremendous value to my experience at Wagner.”

Jamie Sears, Alumna, MPA PNP, Management Specialization

IN THE MIX

Wagner comes alive daily with myriad events addressing the most critical issues of our time. For a full list of events, visit: wagner.nyu.edu/events

PAST EVENTS HAVE INCLUDED

- **The Crisis in Medical Malpractice Insurance**
- **The Sandbox Investment: *The Preschool Movement and Kids-First Politics***
- **WeSpeak: *Community Voices in Art and Activism***
- **Savings in Microfinance: *Direction, Lessons, and Evidence from the Field***
- **NYU Reynolds Program Speaker Series: *Jacqueline Novogratz, CEO, Acumen Fund***
- **Faith Without Fear: *An Evening with Muslim Reformer Irshad Manji***
- **Weaving It Together: *The Latino Voting Experience***
- **Greening The Empire State: *Exploring New York's Energy Options: Wind Power***
- **Voting Rights and Marginalized Communities**
- **Citizens Union Breakfast Series with New York City Council Speaker Christine C. Quinn**
- **Making the Connection: Transit Oriented Development – A Blueprint for Success**
- **Global AIDS in Our Global Community: HIV/AIDS Organizations in NYC**



ERIN PRICE

“I came to NYU Wagner knowing it was a huge privilege to have been accepted to such a prestigious school and that the experience would propel my career in ways I never imagined. It has exceeded my expectations. NYU Wagner has provided me with the skills I need to be the best nonprofit manager.”

Hometown: Cranbury, NJ

MPA

Education: BA, Southern Methodist University

Professional Background:

- Recruitment Fellow, Teach For America
- Development Associate, The New York Public Library
- Special Events Coordinator, HELP USA
- Manager, Special Events for Carnegie Hall

Internships:

- Robin Hood Foundation,
- The Abernathy MacGregor Group

Student Activities:

- Vice President, Community Relations for WEPSA and
- Vice President of Events for Bridge

OUR FACULTY

Wagner's faculty is comprised of over 60 full-time, clinical, visiting and affiliated faculty and a set of distinguished practitioners who serve as adjunct instructors. They bring a diverse array of strengths across academic disciplines and fields of practice. Our faculty are central figures in the student experience at Wagner.

HILARY BALLON, Professor of Urban Studies & Architecture, University Professor, and Associate Vice Chancellor for Academic Programs & Campus Planning (NYU Abu Dhabi). Ballon's work focuses on cities and the intersection of architecture, politics, and social life in 20th-century America and 17th-century Europe. Before NYU Wagner, Ballon taught over 20 years at Columbia University and served as Director of Art Humanities and Chairman of the Department of Art History and Archaeology.

ROBERT BERNE, NYU's Senior Vice President for Health and Professor of Public Policy and Financial Management, is a nationally recognized expert in educational policy research. He served as dean of NYU Wagner for three years and Associate Dean for six years. Berne is a member of the Steering Committee of the Soros Foundation-supported Local Government Initiative that supports governance in Central and Eastern Europe. He received his Ph.D. from Cornell University.

JOHN BILLINGS is Associate Professor of Health Policy and Public Service. Much of his work has involved analysis of patterns of hospital admission and emergency room visits as a mechanism to evaluate access barriers to outpatient care and to assess the performance of the ambulatory care delivery system. Billings received his J.D. from the University of California, Berkeley.

JAN BLUSTEIN, Professor of Health Policy and of Medicine and Director of the Health Program, focuses on the dynamics underlying differences in health and health care among older Americans with chronic illnesses. Blustein received her MD from Yale's School of Medicine and a Ph.D. from the Wagner Graduate School.

CHARLES BRECHER, Professor of Public and Health Administration, teaches courses in public policy formation and statistical methods as well as the policy capstone. He serves as Research Director for the Citizens Budget Commission, a non-partisan civic organization devoted to improving financial management and service delivery by New York City and State. Brecher received his Ph.D. in Political Science from the City University of New York.

JACK BUCKLEY is an Associate Professor of Applied Statistics at NYU Steinhardt School of Culture, Education, and Human Development, and an associated Wagner faculty member. He previously served for two years as the deputy commissioner of the National Center for Education Statistics, the federal agency responsible for collecting data in all areas of education in the U.S. He has taught statistics and education policy at Georgetown University, Boston College, and at SUNY Stony Brook, where he received his PhD.

SEWIN CHAN, Associate Professor of Public Policy, teaches courses in microeconomics, public finance, and health economics. Her research is concerned with the well-being of individuals and households and how it is shaped by the interaction of economic behavior, market institutions, and government policies with a current focus on the economics of aging and retirement. She holds a Ph.D. in economics from Columbia University.

SALO VINOCUR COSLOVSKY, Assistant Professor of International Development, researches how developing countries can promote sustainable and equitable growth even when subjected to intense global competition. His work has been funded by MIT's Department

of Urban Studies, the Sloan School of Management, the Martin Society for Sustainability, and the World Bank. Coslovsky has advised Brazilian think-tanks and government agencies on matters of policy design and implementation. He received his PhD from MIT.

MARIA DAMON, Assistant Professor of Public Policy and Environmental Studies, teaches courses in environmental policy analysis and management. Her research focuses on environmental policy design, and how understanding decision-making processes can lead to more effective policies. Damon served a one-year appointment as the staff economist for environmental policy at the White House Council of Economic Advisers, and was a research analyst at the World Bank. She received her PhD from the University of California at San Diego.

JOHN DONNELLAN is the inaugural Robert Derzon Visiting Professor of Health and Public Service. He teaches the health policy and management Capstone, health services management, and ethics in health-care management. He recently retired from a 40-year career in federal service, 37 of which he spent in the Department of Veterans Affairs focusing on VA healthcare policy. Donnellan was awarded the President's

Distinguished Senior Executive Rank Award and the President's Meritorious Senior Executive Rank Award for leadership at the federal level.

DAVID ELCOTT, Henry and Marilyn Taub Foundation Professor of Practice in Public Service and Leadership, has leadership and teaching responsibilities in the MS program, co-directs the dual degree program in Nonprofit Management and Judaic Studies with the Skirball Department of Hebrew and Judaic Studies, and pursues a research agenda with the Research Center for Leadership in Action. He earned a Ph.D in political psychology and Middle East studies with a specialty in Islam and Arab culture from Columbia University.

INGRID GOULD ELLEN, Co-Director of the Furman Center and Associate Professor of Public Policy and Urban Planning, teaches courses in microeconomics, urban economics, and urban policy and serves as Director of the Urban Planning Program. Her research focuses on housing and community development. Ellen has held visiting positions at the Urban Institute, the Brookings Institution, and the New York City Department of Housing Preservation and Development. Ellen received a Ph.D. in Public Policy from Harvard University.

FACULTY HIGHLIGHTS

Paul Light won a \$100,000 fellowship from former Federal Reserve chairman Paul Volcker, in support of his project on reforming presidential-administration staffing procedures.

Rogan Kersh was named a Fellow of the National Academy of Public Administration.

An unprecedented four Wagner faculty members—**Sonia Ospina, Rae Zimmerman, Maria Damon** and **Karen Grépin** (as a team)—won university-wide Curriculum Development Challenge Grants.

Brian Elbel and Rogan Kersh, along with other NYU faculty, won a multi-million dollar National Institutes of Health (NIH) grant to evaluate the effects of menu calorie-labeling laws across the U.S.

Sewin Chan was recently named to the U.S. Department of Labor Advisory Council on Employee Welfare and Pension Benefits Plans.

Natasha Iskander won the prestigious two-year Sloan Foundation Industry Studies Fellowship, awarded to researchers who exhibit exceptional promise and accomplishment in industry studies research.

ERICA GABRIELLE FOLDY, Assistant Professor of Public and Nonprofit Management. Her research includes identity and diversity in organizations and organizational learning and reflective practice. She was a Post Doctoral Fellow at Harvard Business School and a Russell Sage Fellow and holds a Ph.D. from Boston College.

DALL FORSYTHE, Professor of Practice, is a leading expert on state and local budgeting as well as nonprofit financial management. He has served as the Budget Director for the State of New York under Governor Mario M. Cuomo; Budget Director for the New York City Board of Education; Managing Director in the Lehman Brothers Public Finance Department; and Chief Administrative Officer of the Episcopal Diocese of New York. He received his Ph.D. in Political Science from Columbia University.

JOHN GERSHMAN, Clinical Associate Professor of Public Service, has served as Director of the Global Affairs Program at the International Relations Center and Co-Director of Foreign Policy in Focus. His work has focused on East and Southeast Asia, multilateralism, the political economy of democracy and development, the strategies and responses of social movements and NGOs to globalization, and terrorism. Gershman received his M.A. in Political Science from the University of California, Berkeley.

KAREN GRÉPIN, Assistant Professor of Global Health Policy, researches the economics and politics of health-service delivery in developing countries, with a focus on sub-Saharan Africa. She has been a consultant to the World Bank, the World Health Organization, and the

Bill and Melinda Gates Foundation, among other international health organizations. Grépin teaches global health policy and international health economics. She holds a PhD from Harvard.

ZHAN GUO, Assistant Professor of Urban Planning and Transportation Policy. His research includes public transit, pedestrian behavior, car ownership, and greenhouse gas emissions. He has been an analyst with the Transport of London, Chicago Transit Authority, and Massachusetts Bay transportation authority. Guo received his Ph.D. in City and Regional Planning from Massachusetts Institute of Technology.

NATASHA ISKANDER, Assistant Professor of Public Policy, held a post-doctoral position at NYU International Center for Advanced Studies. Iskander's research interests include labor migration related to economic development, workforce development, and processes of institutional innovation and organizational learning. Iskander received her Ph.D. in Management from the Massachusetts Institute of Technology.

SUE A. KAPLAN, Clinical Associate Professor of Public Policy. Current projects include the evaluation of a national program to improve the delivery of cardiovascular care to minority populations; NIH initiative to develop and evaluate a faith-based outreach program; and technical assistance for an effort to enhance health literacy by linking adult education programs and health care providers. A graduate of Harvard Law School and Wesleyan University, Kaplan practiced health and education law at the Washington, DC firm of Hogan and Hartson.

ROGAN KERSH, Associate Dean for Academic Affairs & Associate Professor of Public Service, is an expert in U.S. politics with interests in American political history and health policy. He is a former Robert Wood Johnson Scholar in Health Policy. Kersh received his Ph.D. in Political Science from Yale University.

ANTHONY R. KOVNER, Professor of Public and Health Management. His research interests include evidence-based management and governance. He has been a senior manager in two hospitals, a nursing home, a group practice, and a neighborhood health center, as well as a senior health care consultant for a large industrial union. Kovner received his Ph.D. in public administration from the University of Pittsburgh.

ROGER KROPF, Professor of Health Management, teaches courses on management and information systems for health services organizations. He also co-instructs the capstone course in health management and finance. His principal interests include helping health care professionals use management information systems to achieve their organization's goals and objectives. Kropf received his doctorate from the Maxwell School at Syracuse University.

PAUL C. LIGHT is NYU Wagner's Paulette Goddard Professor of Public Service and founding principal investigator of the Organizational Performance Initiative. His research interests include: bureaucracy, civil service, Congress, entitlement programs, executive branch, government reform, non-profit effectiveness, organizational change, and the political appointment process. Light holds a Ph.D.

in Political Science from the University of Michigan.

JOE MAGEE is an Assistant Professor of Management. His research interests include understanding how power differences transform the way people think and behave and how people figure out who has power over whom. Magee received his Ph.D. from the Graduate School of Business at Stanford University.

C. NICOLE MASON is an Assistant Research Professor of Public Administration, and the executive director of the Women of Color Policy Network at NYU Wagner. She researches the intersections of race, class, gender, ethnicity, and other differences, and their impact on rights and public policy outcomes. Mason is a Senior Research Fellow at the National Council for Research on Women, and the founder and former executive director of the National Women's Alliance. She holds a PhD from the University of Maryland, College Park.

JONATHAN MORDUCH, Professor of Public Policy and Economics, teaches international development. Morduch has been a consultant for the World Bank and the U.S. Agency for International Development. He has taught at Harvard University, and has been a visiting faculty member or scholar at the Hoover Institution, Stanford University; Woodrow Wilson School, Princeton University; and the Department of Economics, University of Tokyo. Morduch received his Ph.D. in Economics from Harvard University.

MITCHELL L. MOSS, Henry Hart Rice Professor of Urban Policy and Planning, teaches and researches urban planning and politics, eco-



DOMINIQUE WEST

“The faculty has been extremely approachable, accessible, and has a vested interest in my personal and professional development.”

Hometown: Los Angeles, CA

MPA PNP

Graduate Fellow, Catherine B. Reynolds Program in Social Entrepreneurship

Education: BA in Social Welfare/African American Studies, University of California, Berkeley

Professional Background:

- Program Director at UC Berkeley Community Service Agency
- Coro Fellow, Coro Southern California
- Policy Research Associate, Los Angeles Universal Preschool Initiative

Internships:

- Grants Management Coordinator, RCLA
- Consulting Intern, Fiscal Management Associates
- Executive Assistant, Brooklyn Endeavor Experience

Student Activities:

- Reynolds Fellow, Treasurer of WSA

conomic development, telecommunications, and the governance of New York City. His essays and comments appear in such publications as *The New York Times* and the *Los Angeles Times*. He was voted Professor of the Year in 2002 and in 2003. Moss holds a Ph.D. in Urban Studies from the University of Southern California.

AMIT NIGAM, Assistant Professor of Management, focuses on cultural and interpretive process of organizational change and the role of professions in organizational life. He was a Post-Doctoral Researcher at University of Toronto, visiting professor at Emory University, and professor of negotiations at Kellogg School of Management, Northwestern University. He received his Ph.D. from Northwestern University. He was a Fulbright Scholar in the University of the Philippines, Manila.

KATHERINE O'REGAN is Associate Professor of Public Policy and Director of the Public and Nonprofit Management and Policy Program. She teaches courses in microeconomics, program evaluation, and urban economics. Her research focuses on issues of good governance and partnerships for nonprofits, as well as issues and programs affecting the urban poor and the neighborhoods in which they live. She spent 10 years teaching at Yale School of Management. She holds a Ph.D. in economics from the University of California, Berkeley.

SONIA OSPINA, Associate Professor of Public Management and Policy, and Faculty Director of the Research Center for Leadership in Action. She has taught foundations of nonprofit management, qualita-

tive research methods, the theoretical foundations of applied research, and women in management. Ospina currently directs a Ford Foundation national research project on social change leadership. Ospina earned her Ph.D. in Sociology from the State University of New York at Stony Brook.

VICTOR G. RODWIN, Professor of Health Policy and Management, teaches courses on community health and medical care, comparative analysis of health care systems and international perspectives on health care reform. Rodwin is the recipient of a three-year Robert Wood Johnson Foundation Health Policy Investigator Award on "Megacities and Health: New York, London, Paris and Tokyo." Rodwin received his Ph.D. in City and Regional Planning from the University of California, Berkeley.

SHANNA ROSE, Assistant Professor of Public Financial Management studies the U.S. political economy of governmental budgeting. She has been a Research Assistant at the Brookings Institution and the Institute for International Economics. She was also an award-winning Teaching Fellow at the Kennedy School of Government. Rose received her Ph.D. in Political Economy and Government at Harvard University.

DEIRDRE A. ROYSTER is an Associate Professor in the NYU Department of Sociology. Her research interests cross-cut sociological areas, including racism and racial stratification, economic sociology/urban political economy, public policy, race/class/gender studies, and work/labor/labor markets. She has taught at UMass-Amherst and the College of

William and Mary, where she chaired the Department of Sociology, and directed the Center for the Study of Inequality and the Black Studies Program. Royster received her PhD from Johns Hopkins University. Professor

ELLEN SCHALL, Dean of NYU Wagner, and Martin Cherkasky Professor of Health Policy and Management. Her academic work focuses on leadership, innovation and organizational development. Dean Schall was commissioner of the NYC Department of Juvenile Justice and currently serves on the New York State Juvenile Justice Task Force. Dean Schall served as President of the National Center for Health Education and also as President of the Association for Public Policy Analysis and Management. She received her J.D. from NYU School of Law.

AMY ELLEN SCHWARTZ, Professor of Public Policy, Education, and Economics, and Director of the NYU Institute for Education and Social Policy. She teaches courses in public finance and policy at both Wagner and The Steinhardt School of Education. Her research is primarily in applied econometrics, focusing on issues in urban policy, and education policy and finance. Schwartz received her Ph.D. in economics from Columbia University.

ANTHONY SHORRIS, Professor of Practice, also directs the Rudin Center for Transportation Policy and Management. He is the former executive director of the Port Authority of New York and New Jersey, and has more than 30 years of experience in public and nonprofit management. Shorris taught courses in urban economic development, education policy, poverty,



“NYU Wagner not only gave me the academic training I need to make a great health policy and management professional, but the classes, students, and exceptional professors provided me with a world of knowledge I will forever value far beyond my academic life.”

Miriam Afia Larkai, *MPA International*

and crisis management at the Woodrow Wilson School of Public Affairs. He is a Fellow at The Century Foundation in New York.

ROBERT M. SHRUM, Senior Fellow. As a journalist, Shrum’s work appears widely including in *New York Magazine*, *The Los Angeles Times*, *The New York Times*, and the Huffington Post. Shrum has been a strategist and advertising consultant for 30 winning U.S. Senate campaigns; eight winning campaigns for Governor; and several mayors. He is a graduate of Georgetown University and Harvard Law School, and has taught at Yale University and Boston College.

DANIEL L. SMITH, Assistant Professor of Public Budgeting and Financial Management. Smith’s research focuses on the fiscal implications of state-level budgetary institutions, and the interaction between public financial management and organizational performance. Smith completed fellowships and internships with the City Council of Wilmington, the Delaware Economic Development Office. He holds a Ph.D. from the University of Georgia.

DENNIS C. SMITH, Associate Professor of Public Policy, teaches policy formation and program evaluation, comparative federalism,

and the international capstone. He has written on the problems of measuring the success of reforms in public sector organizations. He is a member of two public policy journals’ editorial board and of the board of the nonprofit TADA!. Smith earned his Ph.D. in political science from Indiana University.

PAUL SMOKE, Professor of Public Finance and Planning and Director of Doctoral Studies and the International Program, teaches public finance, development planning, and governance in developing countries. His research and policy work has extended to several countries, including Cambodia, Uganda, South Africa, Palestine, Yemen and Brazil. He has worked with the World Bank, UN Development Program (UNDP), UN Capital Development Fund (UNCDF), UN Center for Human Settlements (UNCHS), and US Agency for International Development (USAID). Smoke received his Ph.D. from the Massachusetts Institute of Technology.

RUTH ANN STEWART, Clinical Professor of Public Policy. She taught at Rutgers University’s Edward J. Bloustein School of Planning and Public Policy, was an Associate Director and Senior Policy Analyst at the Congressional Research Service, and was Assistant Librarian of





Congress. Stewart received an M.S. degree from Columbia University, and completed the Harvard Business School arts management program and the senior government executive program at the Kennedy School of Government.

LEANNA STIEFEL, Professor of Economics, teaches multiple regression, economics of education and microeconomics. Her areas of expertise are school finance and education policy, applied economics and applied statistics. She has been a consultant for organizations such as the National Science Foundation, the Education Commission of the States, the New York ACLU, and the Cam-

paign for Fiscal Equity. She received her Ph.D. in Economics from the University of Wisconsin-Madison.

BETH C. WEITZMAN, Professor of Health and Public Policy, teaches courses in community health and in research methods. Her research focuses on urban policies affecting poor families. Since 1995, Weitzman has been directing the national evaluation of the Robert Wood Johnson Foundation's Urban Health Initiative, aimed at improving health and safety outcomes for children and youth in five of America's most distressed cities. She holds a Ph.D. in Public Administration from NYU.

PAULA WILSON, Adjunct Associate Clinical Professor, runs her own consulting practice providing management services to a variety of organizations while also teaching courses in health care financial management. Wilson was the Vice President for Policy and supervised the Medicaid Institute at the United Hospital Fund. Wilson served in the administrations of Governor Mario Cuomo. She received her Masters in Social Work from the State University of New York at Albany.

RAE ZIMMERMAN, Professor of Planning and Public Administration. She teaches and conducts research that cuts across planning, manage-

ment and policy in the areas of environmental quality and health risk management. Zimmerman is also the Director of NYU Wagner's Institute for Civil Infrastructure Systems (ICIS). She holds a Ph.D. in Planning from Columbia University.

VISITING FACULTY

IRSHAD MANJI, Visiting Scholar, is Director of the Moral Courage Project, based at NYU Wagner's Research Center for Leadership in Action (RCLA). Manji produced the award-winning PBS documentary *Faith Without Fear*, which chronicles her journey to reconcile Islam with human rights. Manji's distinctions include Oprah Winfrey's first annual Chutzpah Award and Immigration Equality's Global Vision Prize. Manji received an Honorary Doctorate in Humane Letters from the University of Puget Sound.

MICHAEL DORAN, Visiting Professor, holds an MA and Ph.D in History from Princeton University. An expert on the international politics of the Middle East, Doran's interests include radical Islam, U.S. policy toward the Middle East, and the Arab-Israeli conflict. Doran has held appointments at Princeton University and the University of Central Florida. He has also served as a Deputy Assistant Secretary of Defense and as a Senior Director at the National Security Council.

POSTDOCTORAL FELLOWS

RACHELLE BRUNN, a Postdoctoral Fellow, received her Bachelor of Arts Degree with Distinction in Sociology and Political Science from the University of Delaware in May 2002. Awarded a Graduate Certificate in Urban Studies and Ph.D from the University of Pennsylvania in November 2007, Brunn completed her dissertation, entitled "Intersectionality at Work: Race, Class, and Gender Gaps in Achievement and Attainment at Selective Colleges and Universities."

CLEOPATRA CHARLES, a Postdoctoral Fellow, was born and raised in Saint Lucia, West Indies. Her primary research involves public and nonprofit budgeting and financial management, public policy, and municipal finance. Charles was honored with a Doctoral Fellowship from the Institute for Federalism and Intergovernmental Relations in 2007-2008, and holds a Ph.D. in Public Policy and Administration from the University of Kentucky.

ASSOCIATED AND AFFILIATED FACULTY

J. LAWRENCE ABER, Professor of Applied Psychology and Public Policy, NYU Steinhardt School of Education.

LILY BATCHELDER, Associate Professor of Law and Public Policy, NYU School of Law.

VICKI L. BEEN, Elihu Root Professor of Law and Professor of Public Policy, NYU School of Law Director, Furman Center for Real Estate and Urban Policy.

SALLY BLOUNT LYON, Undergradu-

ate Dean and Abraham L. Gitlow Professor of Management and Organizations, NYU Stern School of Business.

DALTON CONLEY, Acting Dean of Social Science; Chair, Department of Sociology; Professor of the Social Sciences; University Professor.

SEAN CORCORAN, Assistant Professor of Educational Economics, NYU Steinhardt School of Education.

PATRICK EGAN, Assistant Professor of Politics and Public Policy, NYU Department of Politics.

BRIAN ELBEL, Assistant Professor, NYU School of Medicine.

MARC GOUREVITCH, Professor of Medicine and Health Policy, NYU School of Medicine.

DOUG GUTHRIE, Professor of Sociology, NYU Department of Sociology, Professor of Management, NYU Stern.

JAMES MACINKO, Assistant Professor of Public Health, NYU Steinhardt School of Culture, Education, and Human Development.

LAWRENCE M. MEAD, III, Professor of Politics, NYU Department of Politics.

WILLIAM ROM, Professor of Medicine and Environmental Medicine, NYU School of Medicine.

DEIRDRE ROYSTER, Associate Professor, NYU Department of Sociology.

PATRICK SHARKEY, Associate Professor of Sociology, NYU Department of Sociology.

NANCY VAN DEVANTER, Associate Professor of Nursing, NYU College of Nursing.

RESEARCH CENTERS AND INSTITUTES

Wagner is home to research and policy centers, institutes, and programs that focus on solving urban problems, strengthening and expanding public policy and public service nationally and internationally. Many students get involved as research assistants or through special programming offered by the centers.

BERMAN JEWISH POLICY ARCHIVE

The **Berman Jewish Policy Archive (BJPA)** is a central address for Jewish communal and social policy, both on the Web and in its home at NYU Wagner. Named for its principal funder, the Mandell L. and Madeleine H. Berman Foundation, BJPA's primary focus is on making the vast amount of policy-relevant material accessible and available to all those who seek it. Launched in October 2008, BJPA's free and searchable online archive spans from the early 20th century into the 21st, and is bridging into the future with continually updated print and web-based sources.

FINANCIAL ACCESS INITIATIVE

The **Financial Access Initiative (FAI)** is a consortium of researchers at NYU, Yale, Harvard, and Innovations for Poverty Action (IPA) focused on finding answers to how financial sectors can better meet the needs of poor households. It is based at NYU Wagner and was launched with an initial 5-year \$4 million grant from the Bill and Melinda Gates Foundation. FAI conducts substantive research on what works and what doesn't work to open access – and uses this research to inform the policy decisions necessary to rapidly scale up financial access for the under-served poor.

FURMAN CENTER FOR REAL ESTATE AND URBAN POLICY

The **Furman Center for Real Estate and Urban Policy** was established by the NYU School of Law in 1994, and became a joint center with NYU Wagner in 2002. This center conducts academic and empirical research on the legal and public policy issues involving real estate, housing, and urban affairs. The Furman Center also provides a forum for discussion among leading practitioners, policy makers, scholars, faculty, and students to promote innovative teaching techniques and learning experiences in real estate and urban-related topics.

INSTITUTE FOR CIVIL INFRASTRUCTURE SYSTEMS

The **Institute for Civil Infrastructure** promotes interdisciplinary approaches to planning, building, and managing the complex world of civil infrastructure systems to meet their social and environmental objectives. Current areas of

research include infrastructure security and protection, risk communication and management, and the sustainability of urban areas. Its research is currently funded by the U.S. Environmental Protection Agency for the South Bronx Environmental Health and Policy project and the U.S. Department of Homeland Security through three university centers at NYU, the University of Southern California, and Dartmouth College.

INSTITUTE FOR HUMAN DEVELOPMENT AND SOCIAL CHANGE

The **Institute of Human Development and Social Change (IHSC)** is a joint initiative of the Steinhardt School of Culture, Education, and Human Development; the Wagner School of Public Service; the Faculty of Arts and Sciences; and the Office of the Provost. The Institute brings together more than 40 NYU faculty from the social, behavioral, and health sciences, in order to study how complex social forces such as globalization and immigration affect human development.

JOHN BRADEMAS CENTER FOR THE STUDY OF CONGRESS

The **John Brademas Center for the Study of Congress** engages in research, teaching, and public outreach activities focused on the role of Congress in making national policy. The center focuses on improving the academic understanding of Congress and brings new insights and perspectives to those working on Capitol Hill and to citizens generally.

ORGANIZATIONAL PERFORMANCE INITIATIVE

The **Organizational Performance Initiative** is designed to help organizations respond to the increased uncertainty that surrounds their missions. The Initiative focuses on helping all organizations in all sectors of the economy, government, charitable, and business. It also focuses on helping learning institutions such as colleges and universities, standard-setting agencies, Congress, and the presidency improve their policies on behalf of greater preparedness for the many futures ahead.

RESEARCH HIGHLIGHTS

“Portfolios of the Poor: How the World’s Poor Live on \$2 a Day,” co-authored by Jonathan Morduch, Wagner professor and Managing Director of the **Financial Access Initiative**, is the first book to systematically examine how the poorest citizens of developing nations manage ever-fluctuating incomes and make ends meet.

The **Furman Center’s** research on the neighborhood impacts of supportive housing—affordable housing targeted at populations that may need support to live independently, such as people with mental illness or HIV/AIDS—has been heralded in a *New York Times* editorial and used by non-profits around the country to defend their developments and programs.

Since 2001, **RCLA** has partnered with 90 social change organizations to produce new knowledge about how their leadership contributes to deepening democracy. Research has been translated into 18 practitioner booklets, 33 leadership stories, at least 14 peer-reviewed articles, and will culminate in a book to be published in 2011.





STEVEN TOLEDO

“My experience at NYU Wagner has afforded me a keen understanding of the environment in which I will work, as well as a clearer perspective of where I want to take my career.”

Hometown: Bronx, New York
MPA PNP

International Specialization

Education: Wesleyan University

Professional Background:

- Health Educator, Hispanic AIDS Forum
- Ryan-NENA Community Health Center

Internships:

- Center for Constitutional Rights
- Global Youth Coalition on AIDS

Volunteering and Fellowships:

- Brazilian Rainbow Group
- Education Pioneers

RESEARCH CENTER FOR LEADERSHIP IN ACTION

The **Research Center for Leadership in Action (RCLA)** is a hub where people from multiple sectors and disciplines come together to explore the complexities of their work, and find creative ways to address them. RCLA promotes collaboration between practitioners and academics through leading-edge methodologies to encourage dialogue and inquiry; creating opportunities for reflection and personal growth; recognizing and supporting diverse approaches to leadership; applying social science scholarship to create practice-grounded theory; and solving workplace challenges with leadership strategies.

RUDIN CENTER FOR TRANSPORTATION POLICY AND MANAGEMENT

The **Rudin Center for Transportation Policy and Management** conducts research, education, and public service in the field of urban transportation policy and management. The center works closely with NYU and other universities and centers on transportation issues on the regional, national, and international level.

WOMEN OF COLOR POLICY NETWORK

The **Women of Color Policy Network**, an affiliate of RCLA, researches and collects data on policies impacting women of color in the areas of employment, poverty, welfare, incarceration and health. The network uses its research to help educate community-based groups; to hold policy-makers more accountable; works with policy-makers to help provide them with data to improve their decision-making; and mentors future generations of young women of color to enter the public policy and advocacy arena.

To learn more about Wagner's Global Community, visit wagner.nyu.edu/international/

WAGNER GLOBAL

NYU Wagner offers an interdisciplinary professional education for practice-oriented global public service. U.S. and international students alike are drawn to Wagner's unique and diverse international offerings, which bridge various degree programs.

WAGNER'S OFFICE OF INTERNATIONAL PROGRAMS (OIP)

OIP supports a schoolwide effort to foster a global perspective for the student body, faculty, and curriculum at Wagner. The office serves as a liaison to NYU's Office of International Students and Scholars (next page) and a school-specific resource for international students.

In addition, OIP:

- Provides administrative support and oversight of the international specializations and curriculum
- Oversees international academic exchange programs and fellowships
- Assists international faculty in their work
- Advocates for the international interest of the student body
- Links Wagner to other international activities at NYU
- Supports ongoing efforts to develop Wagner's international activities.

SUMMER INSTITUTES ABROAD

Summer intensive courses provide students with an opportunity to enhance conceptual knowledge,

learn, and interact with leading experts in the field, and apply new skills in a practical setting. Courses abroad typically include:

Cape Town, South Africa: Examine environmental issues in developing countries, including how poverty, natural resource management and environmental degradation are inextricably linked.

Geneva, Switzerland: Hear firsthand from leaders of international health organizations about trends in world health and analyze the effects of globalization on health policy making.

Shanghai, China: Learn about the challenges to environment and sustainability and opportunities for economic development posed by rapid urbanization and development.”

SUMMER TRAVEL GRANTS FOR INTERSHIPS ABROAD

In recognition of the importance of gaining field experience, Wagner offers travel grants on a competitive basis to current Wagner students who plan to pursue an overseas internship or applied research project.

STUDENT VISA SUPPORT

NYU'S OFFICE FOR INTERNATIONAL STUDENTS AND SCHOLARS (OISS)

NYU's OISS provides comprehensive support, advisory services, and orientation activities and programs for New York University's international students, scholars, and their dependents. OISS provides a wide variety of services, including:

- Immigration support for international students eligible for NYU's sponsorship under the F-1 or J-1 visa classifications
- Advising services for international students through Advisor-on-Duty walk-in hours, weekly immigration workshops, a weekly electronic newsletter, and individual appointments
- Information workshops sponsored by the OISS and given by immigration attorneys and non-resident alien tax specialists, on a periodic basis
- Online, multimedia workshops covering topics like the visa application process, travel, and employment
- Programs and events for students and scholars designed to facilitate international exchange, mutual understanding, cross-cultural awareness
- Social groups and English-language classes for the spouses and partners of international students and scholars
- An International Alumni Network to allow NYU's international alumni to maintain contact with one another and with NYU





ADMISSIONS →

CAREER SERVICES →

ENROLLMENT & STUDENT SERVICES →



STUDENT RESOURCES

“Wagner not only teaches you the interconnected nature of the world’s problems, but also **gives you the tools** to begin solving them!”

John Medina (*Alumnus, MPA-Health*)
Former WSA President
Hometown—Fort Worth, TX

MERIT-BASED SCHOLARSHIPS

There are many ways students can fund an NYU education, and we strongly encourage you to explore all possibilities. Federal and private loans, federal work-study, merit scholarships, assistantships, and employment are some of the opportunities available to both full-time and part-time students to assist in the completion of your NYU Wagner degree.

NEED-BASED FINANCIAL AID

The NYU Office of Financial Aid administers need-based financial aid available in the form of government subsidized and unsubsidized student loans and grants, such as the Robert T. Stafford Student Loan Program and the NYS Tuition Assistance Program (TAP). Additional information on Need-based Financial Aid is available on the Office of Financial Aid website nyu.edu/financial.aid. The only form you need to complete to apply for all federal aid is the Free Application for Federal Student Aid (FAFSA). Students are strongly encouraged to file the FAFSA electronically at fafsa.ed.gov; it's the fastest and most accurate method. The federal school code number for New York University is 002785.

MERIT-BASED SCHOLARSHIPS

The Wagner School awards scholarships to full- and part-time students who demonstrate outstanding academic achievement, career development, and commitment to public service. Scholarships are available for both domestic and international students. Incoming students who apply to Wagner by the scholarship deadline will be considered for Wagner scholarships. Continuing students who apply for new awards by the announced application deadline will be considered for Wagner scholarships. Scholarships are awarded for the fall and spring semesters of one academic year. All scholarship recipients must reapply for scholarships, and scholarship renewal is contingent on GPA, progress towards career goals, and continued commitment to public service.

NOTIFICATION

Admitted students will be notified about merit-based awards shortly after receiving their admission notice.

OUTSIDE ASSISTANCE

OUTSIDE ASSISTANCE

Wagner strongly encourages students to seek financial aid, including grants, loans, and scholarships. The following is a list of some helpful websites that may assist you in seeking funding for your graduate education:

NYU Office of Financial Aid	nyu.edu/financial.aid
College Board Online	collegeboard.com
fastWEB	fastweb.com
Higher Education Services Corp	hesc.state.ny.us
National Association of Student Financial Aid Administrators	nasfaa.org
Nellie Mae	nelliemae.com
Peterson's Education Center	petersons.com
Sallie Mae	salliemae.com
Scholarship Resource Network Express	srnexpress.com/index.cfm
U.S. Department of Education	ed.gov
CollegeNet	collegenet.com
FinAid Scholarship Search	finaid.org
World Bank Scholarships	worldbank.org/wbi/scholarships
Broke Scholar	brokescholar.com
Ford Foundation International Fellowships Program	FordIFP.net
Catherine B. Reynolds Graduate Fellowship in Social Entrepreneurship	nyu.edu/reynolds/index. flash.html



MATTHEW F. BUKIRIN

"I'm so grateful to be part of a school with such amazing faculty, administration, students and curriculum in a time of dynamic challenges and opportunities for transformation."

Hometown: Los Angeles, CA
MPA

Education: University of California, Los Angeles

Professional Background:

- Program Coordinator, Social Change Leadership Network, RCLA Youth Advocate
- Program Coordinator, Eviction Defense Network
- Youth Organizer/Consultant, Constitutional Rights Foundation
- Central American Resource Center

Internships:

- Strategic Actions for a Just Economy (SAJE)
- Community Development Technologies Center (CD Tech)
- East River Development

Student Activities:

- Asian Pacific American Student Alliance

ACADEMIC SERVICES & SUPPORT

NYU Wagner encourages students to seek guidance from multiple sources throughout their academic program. Just as no one mentor can fulfill all of a developing professional's needs, a student will receive richer and more valuable advice from multiple advisors.

Advisement begins with an initial registration and academic advising session presented via the Web prior to the start of the term. These are conducted by an **administrative advisor** who will serve as your administrative contact throughout your program of study. Also, prior to the start of the term, you will be assigned to a cohort of your classmates in your program where you will receive guidance from a peer advisor and a core course faculty advisor.

Your **peer advisor** will be available to you prior to the New Student Retreat where you will meet the others in your cohort.

Once classes begin, you will meet your **core course faculty advisor** who will support you through your first semester. If you are studying full-time, you will declare a specialization during your first semester. If you are studying part-time, you will declare a specialization in your second semester. While this person will serve as your primary advisor, you should seek advisement from a range of professors throughout your time at NYU Wagner depending on your interests.



“Wagner emphasizes success in the classroom and in the field. After my Wagner career, I am confident that I will be equipped with the tools and experiences I need to be a well-rounded health care leader who is ready to tackle any challenge.”

Mark Concepcion, MPA Health, Specialization – Management



ADMINISTRATIVE ADVISORS

Administrative Advisors are the first point of contact for students seeking assistance in the following areas:

- Selecting and registering for courses
- Waiving core courses
- Addressing concerns about academic needs and academic progress
- Changing specializations
- Resolving “incomplete” grades
- Ensuring that all degree requirements are being met

Administrators hold walk-in hours during the fall and spring semesters in order to assist students with advisement issues. Appointments outside of walk-in hours can be made throughout the year. Walk-in hours will begin the second week of classes in September. Students should contact the following administrator based on their program of study:

Debra Cabrera

Director of Student Services, Urban Planning

Katty Jones

Director of Program Services, International Program

Diana Beck

Assistant Director, Health and Doctoral Programs

Gaby Schoenfeld

Assistant Director, Executive MPA & Dual Degree in Judaic Studies

Pam Kavalam

Administrator, Public & Nonprofit Management

FACULTY ADVISORS

A faculty member is assigned to each student admitted to NYU Wagner. Faculty advisors speak with students about how they can shape their programs of study at NYU Wagner to meet these objectives. Faculty advisors help students select their elective courses in concentrated areas and in line with professional aspirations. Faculty are often able to identify specific courses that match students' interests and goals. Students should schedule appointments with their faculty advisors and are encouraged to seek out advice from all faculty and staff. Students are also encouraged to consult the **Office of Career Services** for career advisement.

PEER ADVISORS

Peer Advisors are current students who help bring newly admitted students into the Wagner community. They:

- Act as mentors for the upcoming semester's incoming students
- Plan, prepare for, and participate in the upcoming Fall New Student Retreat in late August.
- Serve as a point of contact throughout the semester for new students in their program
- Attend and assist faculty with group advisement and specialization sessions

ORIENTATION OVER TIME

At NYU Wagner, we think of orientation not as one single event but as a series of activities and resources designed to help you get the best possible start on your graduate studies.

Orientation begins with your **Enrollment, Advisement, Registration, New Student Retreat**, and other **Pre-term** activities. Orientation continues through the first semester with **Student Information Fairs, specialization sessions, Office of Career Services** events, and more. Listed below are some of our more formal orientation activities to keep in mind once you have enrolled.

ADVISEMENT AND REGISTRATION

Once you decide to enroll at NYU Wagner, there are a variety of resources and supports available to help you make the most of your academic program, starting with registering for your very first semester of courses.

As a new student, you will receive a registration email. Registration emails are sent beginning in early May for summer and fall enrollment, or in December for spring enrollment. The email contains a link to the registration handbook, which includes all the information you will need to register online and prepare for the upcoming semester. Initial registration and academic advising sessions are presented via the web for MPA and MUP students prior to the start of the term in order to review key in-

formation regarding academic programs, policies, and resources. Dates of the upcoming sessions are listed on our website.

NEW STUDENT RETREAT

For MPA and MUP students, NYU Wagner hosts a two-day, overnight retreat for newly admitted fall students and a one-day retreat for newly admitted spring students. The retreats provide an opportunity for you to get to know your classmates, identify ways for you to maximize your time at school whether you're a full-time or part-time student, and get a sense of the community you are joining. Our deans, faculty representatives, representatives from Admissions, Student Services, Career Services, and a group of current students serving as peer advisors lead the retreats. All enrolled students are strongly encouraged to participate. NYU Wagner provides breakfast and lunch for the day-long spring retreat and covers all expenses for the overnight retreat. Fall retreat participants should download the **orientation packet** for more information including a detailed agenda and a list of items to bring. The retreat is typically scheduled for late August."

“Wagner is a school that allows students to develop their commitment to public service in a supportive and inclusive environment. Through a variety of internship opportunities, classes, and advice from faculty advisers, I am now pursuing a new career path that is very exciting for me.”

Nikki Georges-Clapp, MUP

PRE-TERM ACTIVITIES

Before each semester, NYU Wagner offers a group of workshops to help you succeed in your coursework. These optional pre-term workshops are offered to both new and continuing students to provide tips on a variety of helpful topics. Pre-term is covered by your academic support fee at no additional charge. You can register for these workshops on Albert just as you would for any other course.

- Presentation Skills Workshop
- Memo Writing Workshop
- How to Run Effective Meetings Workshop
- Project Management Workshop
- Bobst Library Research Resources
- Governance Review
- Governance Qualifying Exam

A brownbag lunch hosted by Wagner Students Association (WSA), will provide you with the student perspective on being a Wagner student living in New York City and will introduce you to the wide variety of events, activities, and issues that may impact you.

FACULTY RECEPTION AND INFORMATION FAIR

Our welcome receptions are a time for the entire NYU Wagner community to welcome the incoming class and to celebrate the start of the school year. These include an Information Fair with representatives from student groups and various on-campus resources. The faculty reception is a great chance to meet our professors other current students. Please check your acceptance notification for location, date and time for both.

Let us know you are coming.



NIKKI GEORGES-CLAPP

Hometown: Boston, MA

MUP

Education: BA in Urban Studies, Barnard College, Columbia University

Professional Background:

- Senior Research Associate, The Trust for Public Land

Internships:

- Project Coordinator, Research Center for Leadership in Action
- Intern, NYC Department of Small Business Services
- Community Planning Fellow, Manhattan Borough President's Office

Student Activities:

- Board Member, Urban Planning Student Association
- Student Representative, NY Metro Chapter, American Planning Association
- Chairperson, Wagner Volunteer Corps
- Teaching Colleague, Managing Public Service Organizations

COMPOSING YOUR CAREER

Wagner's Office of Career Services (OCS) provides a variety of services, programs, and resources to support Wagner students and alumni develop strategies that lead to successful careers in public service.

OCS is committed to helping students make the most of their time here at Wagner. All OCS programs become available to you on the day you begin classes, and remain available to you—for life!

OCS ORIENTATION

Throughout the semester, Wagner's Office of Career Services staff will present orientation webinars to familiarize new and continuing students with career-related services available at the university.

CAREER RESOURCE CENTER

Computers and career-related books, periodicals, journals, newspapers, and directories are available for Wagner students and alumni. The Career Resource Center is located on the 2nd floor of the Puck Building and is open during regular business hours.

COUNSELING AND ADVISEMENT

Career counseling walk-in sessions and appointments are designed to assist students in identifying their skills, interests, and values as they relate to career objectives and employment choices. Students are encouraged to take advantage of walk-in hours throughout the fall and spring semesters, and schedule appointments as needed.

WAGNER OCS LISTSERV

The Wagner OCS listserv disseminates information regarding em-

ployer information sessions, career-related events, and skill-building workshops as well as highlights of new listings for full and part-time positions, internships, and fellowships.

CAREER DIRECTORY

This password protected, web-based directory lists full and part-time positions, internships, and fellowships relevant to the interests of the Wagner community. All postings can be searched by functional areas. The site can be accessed through the OCS home page on the day you begin classes.

WAG-NET

WAG-NET connects members of the Wagner community with working alumni and students who have volunteered to give career advice and informational interviews. WAG-NET members can provide unique insights about their jobs, organizations, career paths, or a particular field or industry, and help build a network of professional contacts.

CAREER SEMINARS

Seminars help facilitate career exploration and skill building in an interactive and engaging way. Topics include resume and cover letter

writing, professional networking, interviewing techniques, and negotiating job offers.

COMPOSING YOUR CAREER WORKSHOP (CYC)

The Composing Your Career workshop, exclusively for Wagner students, provides an opportunity to explore the real — sometimes messy, always complex — world of public service. Through required readings, large group discussions, and individual reflection, students leave this unique course with a nuanced understanding of the options of working in public service and a strategy to maximize their time at Wagner in the pursuit of a successful public service career.

CAREER EXPO

One of the largest of its kind, this annual event brings together representatives of nonprofits; federal, state, and local government agencies; and private companies with a public sector component for informal meetings with Wagner students and alumni. The Career Expo is a great opportunity to practice interviewing skills, network, and make professional contacts with organizations.

EMPLOYER AND PRACTITIONER SESSIONS

Employer information sessions and practitioner panels provide opportunities for students to hear from and engage with professionals in public service. Practitioners discuss their own career paths, skills and experiences students might want to develop, their missions, emerging trends in their fields, and short and long term staffing needs.

WASSERMAN CENTER FOR CAREER DEVELOPMENT

The Wasserman Center is the New York University Career Development Center and offers additional career development resources to Wagner students and alumni. The Main Office is located at:
*133 East 13th Street, 2nd Floor
(Btwn. 3rd and 4th Avenues)
New York, NY 10003
(212) 998-4730
Web address:
nyu.edu/careerdevelopment*



ABIGAIL WESTBROOK

“I decided to attend Wagner because I wanted to build on my previous education and experience to transition to my desired career path. The faculty, curriculum, administration, and students at Wagner have provided me with the resources, encouragement, and support to make this transition possible!”

MPA - PNP

Hometown: Cleveland, Ohio

Education: BA, Marquette University

Professional Background:

- Jesuit Volunteer Corp
- Social Worker, Homeless Advocacy Project in San Francisco

Internships:

- Local Initiatives Support Corporation (LISC)
- Finance Department, Government Grants and Contracts
- Forsyth Street Advisors
- Fund Manager for the New York City Acquisition Fund

Student Activities:

- Treasurer, Wagner Policy Alliance
- Mentor, Urban Assembly

MORE STUDENT RESOURCES

NYU provides a plethora of resources to enhance and support your time as a student.

BOBST LIBRARY

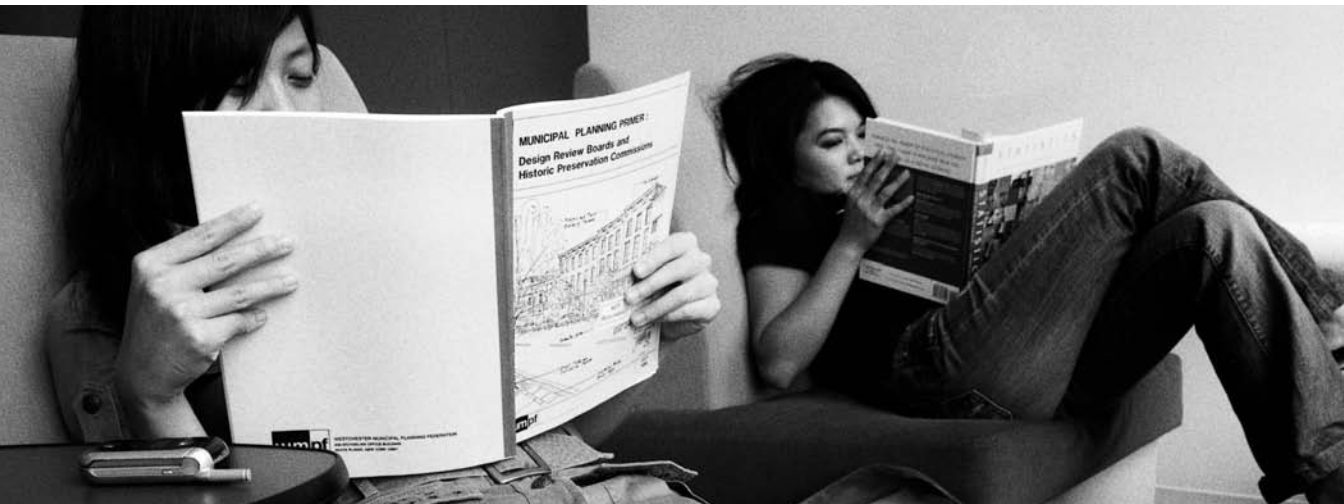
Bobst is the main library at NYU and is located on Washington Square. Other libraries include Law, Real Estate, and affiliated libraries.

NYU MOSES CENTER FOR STUDENTS WITH DISABILITIES

The **CENTER FOR STUDENTS WITH DISABILITIES** provides comprehensive services and programs for students with hearing and visual impairments, mobility impairments, learning disabilities and attention deficit disorders, chronic illnesses, and psychological impairments.

NYU CENTER FOR MULTICULTURAL EDUCATION AND PROGRAMS (CMEP)

CMEP raises intercultural awareness and understanding through programs exploring race, religion, socioeconomic class, gender orientation, ethnicity, national origin, and other aspects of social identity.



GET E-CONNECTED

NYU HOME is a customizable web-based portal to many services and tools including e-mail, student records on Albert, Web forums (listservs), Blackboard, personal Web pages, research tools, and other Internet services.

ALBERT is NYU's student information system, accessible through the Academics section of your NYU Home portal. Using Albert, you can access information about your student records, update your contact information, and register for classes.

BLACKBOARD is NYU's online learning environment. Professors post pre-semester readings, assignments, messages, and other information that is accessible only to members of the class.

LISTSERVS, also called Forums or Lyris lists, are discussion lists used to exchange ideas about specialized topics, post deadlines or homework assignments, or confirm meeting changes.

ANNOUNCEMENTS, Wagner frequently announces upcoming events and activities via the Wagner listservs and the Wagner online **CALENDARS** and **TUTORING SCHEDULES**.

MAILBOXES

Student mailboxes are adjacent to the reception area on the second floor of the Puck Building. Every student is assigned a specific **mailbox number** that remains in effect throughout the academic year.

STUDENT LOCKERS

There are 12 lockers spread out in close proximity to the reception area on the second floor. These are intended for short-term use while students are at Puck.

RESERVING STUDENT SPACES

Wagner's location at the Puck Building has various spaces devoted to student needs. Students may also reserve rooms in the Kimmel Center for University Life. For more information on reservable spaces, visit the *Kimmel Center* Web site or call 212-998-4900.



PETER FEROE

“The balance between theory and practice, both in the classroom and out, is what has made my Wagner experience so meaningful.”

MUP

Hometown: Tarrytown, NY

Education: Bachelor of Arts, Brown University

Professional Background:

- District Representative, Congresswoman Nita Lowey
- Environmental consulting

Internships:

- Research Assistant, Furman Center for Real Estate and Urban Policy
- Planning Consultant, Saccardi & Schiff, Inc.
- NYMTC 9/11 Memorial Program Intern, Westchester County Department of Planning



LET US BE A STANDARD WHICH THE WISE
AND THE HONEST CAN REPAIR THE EVENT
IS IN THE HAND OF GOD * WASHINGTON



LIVING IN NYC

“ Experiencing New York City as a member of the Wagner community has given me the **unique and rewarding experience to expand my interests** and achieve clarity in my professional goals.” ”

Ben J. Winter (*MUP*)
Hometown—Manitowoc, WI

NEIGHBORHOODS

MANHATTAN

GREENWICH VILLAGE:

West Village

Fifth Ave to the West Side Highway, Houston St. to 14th St.

Home to many NYU faculty, staff, and students, this historical area surrounding Washington Square Park is dotted with brownstones, row houses, tree-lined streets, quaint cafes, and restaurants.

GREENWICH VILLAGE:

East Village

East of Fifth Avenue, First St. to 14th St.

Known for its reasonably priced housing and St. Marks Place, this area is also home to many NYU students, restaurants, and shops.

UNION SQUARE

Fifth Ave to Park Avenue South, 14th St. to 18th St.

This neighborhood, once the site of union workers' rallies and factory lofts, has become, in recent years, a comfortable and desirable place to live and is only a few blocks from Washington Square

Park. It is the site of a popular Farmer's Market, fine restaurants, and shops.

SOHO

South of Houston St. to Canal St., Lafayette St. to West Side Highway

Originally an industrialized neighborhood of cast-iron factories built at the turn of the 20th century, SoHo underwent a major transformation as artists began to inhabit the empty loft spaces in the early 1970s. It's home to many artists, galleries, and fashionable boutiques and cafes — just a few blocks south of the NYU campus.

CHELSEA

West 14th St. to West 34th St.

One of the city's most popular residential neighborhoods, it offers a wide variety of apartments from brownstones to prewar elevator apartment houses. This area has been growing in appeal, with many new restaurants, art galleries, and stores.

GRAMERCY

East 14th St. to East 34th St.

This area surrounding Gramercy Park was the site of some of the oldest luxury apartments and clubs in the 1880s. It is quieter than the lower streets of the Village, but still within walking distance of the campus. It is also located near the NYU School of Medicine and the College of Dentistry.

MIDTOWN

34th St. to 59th St., both east and west

Major tourist area where attractions such as Madison Square Garden, Penn Station, Times Square, Grand Central Station, and the historic Macy's call home.

UPPER EAST SIDE

59th St. to 104th St., east of Central Park

The east side of Manhattan is home to many of Manhattan's most popular museums. Beautiful architecture, quaint restaurants and shops are some of the highlights of this neighborhood.

**NYC
MAP**

**NEW
JERSEY**

**WASHINGTON
HEIGHTS**

HARLEM

**MORNINGSIDE
HEIGHTS**

EAST HARLEM

**HUDSON
RIVER**

**UPPER
WEST
SIDE**

**UPPER
EAST
SIDE**

Museum of
Natural History

CENTRAL PARK

Metropolitan
Museum of Art

MIDTOWN

THEATRE DISTRICT

● Times Square

● Grand Central
Station

● United Nations

● Empire State
Building

**QUEENSBORO
BRIDGE**

MANHATTAN

QUEENS

CHELSEA

**GRAMERCY PARK
UNION SQUARE**

GREENWICH VILLAGE

● New York
University

EAST VILLAGE

EAST RIVER

Holland
Tunnel

**WEST
VILLAGE**

SOHO

LITTLE ITALY

TRIBECA

CHINATOWN

**WILLIAMSBURG
BRIDGE**

**BATTERY PARK
CITY**

● World Trade
Center Site

BROOKLYN

**FINANCIAL
DISTRICT**

MANHATTAN BRIDGE

BROOKLYN BRIDGE

“Wagner provides many great opportunities for learning in and out of the classroom. I have appreciated the ability to observe what I learn in class reinforced as I walk around the city, observing for myself such things as the importance of public space, the impact of economic development, and the role of transportation in New York City.”

Alice Walkup, *MUP*



UPPER WEST SIDE/ MORNINGSIDE HEIGHTS

*59th St. to 120th St., west
of Central Park*

The home of Lincoln Center, Columbia University, and the famous Tom's Diner, the Upper West Side is a trendy spot with great shopping and nice eateries. Quiet brownstone and townhouse lined streets are the homes of many young professionals and families. You may even see a celebrity or two walking down Broadway.

HARLEM

120th Street to 150th Street

Historic Harlem USA—with its beautiful brownstones and rich history, Harlem is the home of the Apollo Theater, the Schomburg Museum, and the post-presidential offices of former President Bill Clinton.

OTHER BOROUGHES OF NEW YORK CITY

Many Wagner students choose to live in other boroughs of New York City.

Following is a brief description of the boroughs outside Manhattan.

BROOKLYN

Brooklyn, with its famous Brooklyn Bridge, offers different types of dwellings, from studio apartments to houses with yards. There are many neighborhoods in Brooklyn to choose from including downtown Brooklyn, Brooklyn Heights, Brighton Beach, Fort Greene, Park Slope, Prospect Heights, Cobble Hill, Bay Ridge, Crown Heights, Greenpoint, and Williamsburg.

BRONX

The Bronx is home to the New York Yankees and the Bronx Zoo. Rich in ethnic diversity, the Bronx has large Hispanic and Russian communities. There are many neighborhoods in the Bronx including Riverdale, Van Cortlandt Park, Pelham Bay Park, and the South Bronx.

QUEENS

Queens has a mix of neighborhoods and restaurants from more than 120 countries. Some of the neighborhoods in Queens include Flushing, Corona Park, Astoria, Long Island City, Forest Hills, Hunters Point, Jamaica, and Ridgewood. New York's largest airports, La Guardia and JFK International, are in Queens, as are Citi Field Stadium (home of the Mets) and the USTA National Tennis Center.

STATEN ISLAND

Staten Island lies south of Manhattan across New York Harbor. The famous Staten Island Ferry is free for a round-trip with views of the Statue of Liberty, Ellis Island, and Governor's Island. Neighborhoods on Staten Island include Emerson Hills, Willowbrook, Pleasantville, and Charleston.

NEW JERSEY

Within easy commuting distance to NYU, Hoboken, Jersey City, and Weehawken have become comfortable and convenient places to live. They are now home to students, writers, and artists, with a lively social environment, shops, and restaurants. Some residences offer spectacular views of Manhattan across the Hudson River.



ALICE WALKUP

Hometown: Nashville, TN

MUP

Education: BA, Government & History at College of William and Mary

Professional Background:

- Staff Associate, National League of Cities (DC)
- Project Assistant, National Association of Attorneys General

Internships:

- Planning Intern, Philip Habib and Associates
- Property Tax Intern, NYC Office of Management and Budget
- Urban Planning Graduate Assistant - NYU Wagner

Student Activities:

- Co-President of Wagner Environmental Policy and Action
- Co-Chair of Green Building and Campus Planning Working Group, NYU Sustainability Task Force
- Urban Planning Student Association, American Planning Association
- Wagner Transportation Association

Contact OCHO at (212) 998-4620 or visit the Website at nyu.edu/housing/offcampus.html.

HOUSING



Most Wagner students live off campus in neighborhoods throughout the city. If you are interested in locating your own apartment, NYU's Off-Campus Housing Office (OCHO) has rental information available exclusively for NYU students, including an exclusive database that provides listings of locations available for rent.

“One of the things that drew me to Wagner was the opportunity to live in New York City. As a student of urban planning, the diverse selection of neighborhoods provides endless possibilities for learning outside of the classroom.”

Galin Brooks, *MUP*

HOUSING RESOURCES

WEBSITES AND NEWSPAPERS

There are several Web sites and newspaper listings that are helpful for Wagner students seeking apartments:

newyork.craigslist.org: this comprehensive Web site features apartments and roommate listings throughout New York City.

The Village Voice: A weekly newspaper that provides information on events, neighborhoods and properties for sale or rent. The Voice is free in Manhattan and available in many locations. You can also visit villagevoice.com.

The New York Times: The Sunday real estate section is available at newsstands, bookstores and libraries. The Times also has a comprehensive website with real estate listings at realestate.nytimes.com.

realtytimes.com: provides real estate news and advice, including apartment news.

Wagner Listservs: Classmates can be a great resource for finding roommates and apartments. Many postings can be found on both the accepted student's listserv and the Wagner wants listserv. (New students will be able to access the Wagner wants listserv as soon as they have enrolled and submitted a tuition deposit.)

** In addition to using resources at OCHO, it may also be helpful to use a real estate broker. OCHO has agreements with several local real estate brokers who will reduce their fees for NYU students. A list of these brokers is available upon request from OCHO.*



ERASMA BERAS-MONTICCIOLO

“Wagner offers its students a rich environment where diverse perspectives are nurtured, culture is celebrated and where students can finally bridge education with their background and personal goals.”

Hometown: New York, NY

MPA

Education: St. John's University, New York

Professional Background:

- Research Assistant, Leadership for a Changing World, RCLA
- Associate, Education and International Programs, International Economic Development Council (IEDC)
- Microcredit and Peer Lending Manager, Project Enterprise
- Program Coordinator, NYC Public & Private Initiatives, Inc.
- Consultant, Common Hope/Familias de Esperanzas
- Consultant, As Green As It Gets
- Consultant, Italian Board of Guardians

Student Activities:

- President, Wagner Student Association

GETTING AROUND NEW YORK

There are many transportation options in the New York area whether you live in one of the five boroughs, Long Island, or New Jersey. The key transportation providers offer helpful links to routes, maps, and other information on their Web sites.

METROPOLITAN TRANSPORTATION ASSOCIATION (MTA)

The MTA is the umbrella transportation organization in New York. There are several components to the MTA including New York City Transit, the Long Island Railroad, Long Island Buses, and the Metropolitan North Railroad. The system services more than 14.6 million people and spans 5000 square miles. Visit the MTA Web site at <http://mta.info/>

Information on prices and the Metrocard (fare card) can be found at <http://www.mta.info/metrocard/>

TRIP PLANNER WEBSITE

Visit the MTA Trip Planner site to get custom directions and quickest transit routes between two destinations <http://www.triplanner.mta.info>

NEW YORK SUBWAY MAP

A map of the New York City subway system can be found at <http://www.mta.info/nyct/maps/submap.htm>

LONG ISLAND RAILROAD

Information on routes, prices, and times can be found at <http://www.mta.info/lirr>

METRO-NORTH RAILROAD

Metro-North Railroad links New York City to Connecticut and several New York State counties outside of Manhattan. Information on routes, prices, and times can be found at <http://www.mta.info/mnr/index.html>

NON-MTA OPTIONS

OTHER TRANSPORTATION OPTIONS

PATH TRAINS

panynj.gov/CommutingTravel/path/html

The primary transportation link between Manhattan and New Jersey urban and suburban communities.

NEW JERSEY TRANSIT

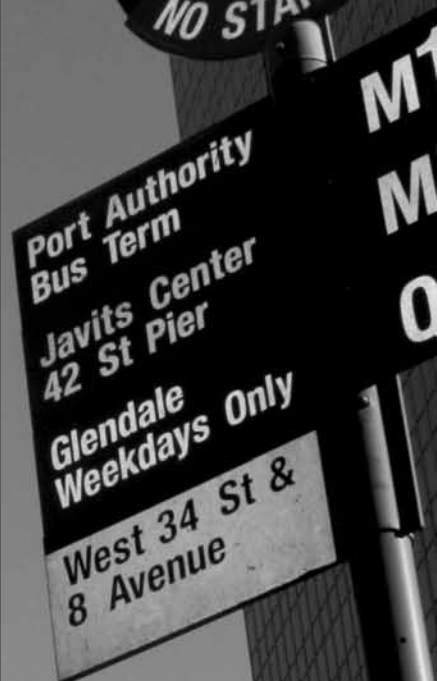
www.njtransit.com

Links major points between NYC, New Jersey and Philadelphia. A transportation option when going to Newark International Airport. Full-time students are eligible to receive a rail, bus, or light rail monthly pass at 25% off the regular monthly pass price through NJ TRANSIT's Quik-Tik program. For more information, visit:

nyu.edu/src/commuters/resources.commuters.njt3.html

OTHER HELPFUL WEBSITES

Hop Stop	hopstop.com
Not For Tourists New York	www.notfortourists.com/NewYork.aspx
All NY	nycgo.com
Upcoming New York	upcoming.yahoo.com
What's Up New York	whatsupnyc.com/blog
The Official New York City Tourism Site	nycvisit.com
New York Citysearch	newyork.citysearch.com/ find/section/newyork/ events.html
Discount Broadway Theater Tickets through TKTS	entertainment-link.com/ tkts.asp



RESOURCES AND CONTACT INFORMATION

Below is a list of resources that may be helpful to you as you prepare for your graduate studies.

OFFICE OF ACADEMIC SERVICES 295 Lafayette St.—2nd Floor	Course Withdrawals and Incompletes, Full-time/Part-time Equivalency, Certificate of Grade Form	wagner.nyu.edu/current/services (212)998-7418
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OFFICE OF ENROLLMENT 295 Lafayette St.—2nd Floor	Candidate Reply Forms, Admitted Student Events, List Serves, Merit-based Scholarships	wagner.nyu.edu/admissions (212)998-7414
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OFFICE OF CAREER SERVICES 295 Lafayette St.—2nd Floor	Career/Internship Advisement and Counseling, Career Development, Professional Development Workshops, Professional Experience Requirement	wagner.nyu.edu/careers (212)998-7474
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OFFICE OF STUDENT SERVICES 295 Lafayette St.—2nd Floor	Academic Advising, New Student Events, Registration, Course Waivers	wagner.nyu.edu/current (212)998-7512
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BOBST LIBRARY 70 Washington Square South	Borrowing Books, Computer Access, Lockers, Reserving Study Rooms	library.nyu.edu (212) 998-2500
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BURSAR 25 West 4 St, 116	Bill, Payment Plans, Student Loan Refund	nyu.edu/bursar (212)998-2800
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FINANCIAL AID 25 West 4 St, 1 Floor	Need-Based Aid, Financial Aid, Student Loans	nyu.edu/financial.aid/ (212)998-4444
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HEALTH CENTER 726 Broadway, 3rd and 4th Floors	Health Insurance, Immunization Forms	<i>nyu.edu/hyuhc</i> (212)443-1000
INTERNATIONAL PROGRAMS	Exchange Programs, Study Abroad, Travel Grants	<i>wagner.nyu.edu/international</i> (212)998-7482
ITS (INFORMATION TECHNOLOGY SERVICES) 10 Astor Place, 4th Floor	Computer, Network, Telephone and Internet Services, Email	<i>nyu.edu/its</i> (212)998-3333
MOSES CENTER FOR STUDENTS WITH DISABILITIES 719 Broadway, 2nd Fl.	Services NYU students with visual, hearing, orthopedic, and chronic impairments, as well as those with learning disabilities	<i>nyu.edu/osl/csd</i> (212)998-4980
NYU CARD SERVICE CENTER 7 East 12th Street	Campus Cash Debit Card, ID Card, Meal Plan, University Access	<i>nyu.edu/hyucard</i> (212)443-CARD
OISS (INTERNATIONAL STUDENT SERVICES) 561 LaGuardia Place	Student Visa, Immigration, International Student Support	<i>nyu.edu/oiss/index.html</i> (212)998-4720
ON-CAMPUS HOUSING 383 Lafayette St., 1st Fl.	Room Assignments and Changes, Charge Adjustment	<i>nyu.edu/housing</i> (212)998-4600
PROFESSIONAL BOOKSTORE 530 LaGuardia Place	Books and other School Supplies	<i>bookstores.nyu.edu</i> (212)998-4680
STUDENT RESOURCE CENTER 60 Washington Square South, Suite 210	Assists students in navigating NYU and providing connections to appropriate campus resources, Information referral	<i>nyu.edu/src</i> (212)998-4411
WELLNESS EXCHANGE	Health and Mental Health Services, 24 Hour Hotline	<i>nyu.edu/999/</i> (212)443-9999

CREDITS

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NYU Wagner

Robert F. Wagner Graduate School of Public Service

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New York, NY 10012
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NEW YORK UNIVERSITY

A private university in the public service