

## **SUE A. KAPLAN**

Associate Professor, New York University  
Associate Director, Center for Health and Public Service Research  
Chair of Board of Trustees, Bank Street College of Education

### **Business Address**

295 Lafayette Street  
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### **Home Address**

5 Riverside Drive  
Apt. 16A  
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(212) 787-9310

### **Employment**

#### **New York University, Robert F. Wagner Graduate School of Public Service**

Associate Professor (Clinical), October 1996-Present  
Associate Director, Center for Health and Public Service Research

Directs research projects and policy analyses concerning access to care for vulnerable populations in urban areas, racial and ethnic disparities in health, and the structure and performance of safety net providers. Current projects: CDC-funded initiative to eliminate racial and ethnic disparities in health, focusing on diabetes and heart disease in the South Bronx; assessment and strategic planning for health literacy partnerships in NYC; evaluation of NYC five-year childhood asthma initiative.

#### **The Robert Wood Johnson Foundation**

Senior Advisor, September 1997-Present

Serves as ombudsman for Communities in Charge, a national program to help communities redesign the structure and financing of care for the uninsured. Consults on a variety of Foundation initiatives to help improve access to health care services.

#### **New York City Health and Hospitals Corporation**

Vice President for Corporate Planning/Director of Special Projects and Policy,  
March 1994-October 1996

Responsible for strategic and long-range planning and policy, including the development of a corporate plan for the decentralization of functions and the development of regional networks, the downsizing of hospital capacity, and the renegotiation of affiliate relations.

Also responsible for the creation and implementation of facility performance indicators, and design and oversight of an executive development program.

#### **Center on Addiction and Substance Abuse at Columbia University**

Acting Director, Division of Program Demonstration, August 1993-February 1994  
Special Assistant to the President, August 1991-February 1994

Assisted President Joseph A. Califano, Jr., in creating a multidisciplinary Center to examine all forms of substance abuse. Developed grant proposals resulting in over \$15 million of core funding; designed organizational structure; hired staff; assisted in setting Center's priorities and strategies. As Director of Division of Program Demonstration, responsible for overseeing Children at Risk -- a six-city research demonstration program for high risk children.

New York State Council on Graduate Medical Education

Executive Director, October 1987-August 1991

Director of staff for 35-member commission appointed by Governor Cuomo to provide advice about the supply, regulation and financing of graduate medical education. Responsible for establishing mandate and structure for newly-created Council; setting priorities for five subcommittees; drafting recommendations, legislation and Annual Reports to the Governor, Legislature and state agencies. Developed Aup-weighting@ regulations to improve training of primary care physicians. Worked with State agencies and medical centers to establish and monitor demonstration projects.

Hogan & Hartson, Esqs., Washington, D.C.

Associate, Summer 1981, October 1982-September 1987

Specialization in health and education law, including representation of hospitals and other health care providers, medical schools, institutions of higher education and urban school districts. Litigation and counseling on reimbursement and regulatory matters; general corporate counseling. Litigation on three major school desegregation cases; counseling institutions of higher education on affirmative action matters.

Lawyers Committee for Human Rights

Summer Associate, Summer 1980

**Education**

Harvard Law School, J.D. cum laude, June 1982

Jamaica Plain Legal Services Institute

Harvard Prison Legal Assistance Project

Wesleyan University, A.B. summa cum laude, May 1978

Phi Beta Kappa

Mansfield Freeman Prize for Excellence in East Asian Studies

Taiwan Normal University and Hsin Chu Language Center,

Taipei and Hsin Chu, Taiwan, 1976-1977

**Affiliations**

Bank Street College of Education – a leader in early childhood education with a graduate school of education, a school for children, and local and national outreach and professional development programs

Chair of the Board of Trustees, 2002-present

Member, Executive Committee, 1994-present

Treasurer, 1994-2002

Chair, Investment Subcommittee, 1994-1996

Chair, External Affairs Committee, 1996-2002

Gateway to Higher Education – an educational enrichment program in NYC public schools designed to increase the number of minority students pursuing higher education in science and medicine

Member, Board of Advisors

Chair, Strategic Planning Committee

Congregation B=nai Jeshurun, Board of Trustees

Chair, Steering Committee on Social Action/Social Justice, 1998-2002

Chair, Communications Task Force, 2000-2002

**Selected Publications**

Opening Doors and Building Capacity: Employing a Community-Based Approach to Surveying  
(Accepted for publication, Journal of Urban Health, Spring 2004)

The Use of Logic Models by Community-Based Initiatives  
(Submitted for publication, Evaluation and Program Planning, February 2004)

Educating Medicaid Beneficiaries about Managed Care: Approaches in Thirteen Cities  
(Commonwealth Fund of New York, Field Report, 2000)

First, Second and Third Annual Reports of the New York State Council on Graduate Medical  
Education (New York State Department of Health, 1988, 1989, 1990)

Legal and Sociological Aspects of Affirmative Action  
Lawyers Committee for Civil Rights Under Law (co-author of two-volume report, Hogan and  
Hartson, 1987)