

BARBARA NUNBERG

Abbreviated Currículum Vitae

EDUCATION:

- Ph.D. *Stanford University*, Political Science
- M.A. *Stanford University*, Political Science
- M.A. *Stanford University*, Latin American Studies
- B.A. *Barnard College*, Columbia University

PROFESSIONAL EXPERIENCE:

International Consultant:

Provide expert advice and consulting services on applied governance and public management to international organizations and governments. Operational and analytic experience in 70 countries.

Columbia University:

School of International and Public Affairs

Professor of the Professional Practice, 2010 – 2016. Core faculty responsibilities for research and graduate teaching on public management and governance in developing countries.

Initiative for Policy Dialogue

Executive Director, 2010.

The World Bank:

The World Bank, East Asia and the Pacific Region

Sector Manager, Public Sector Governance, 2002-2009. Managed World Bank's lending and analytic portfolio on public sector governance for East Asia Pacific Region. Responsible for strategy development, client/partner relationships, regional research, and program and human resource management for headquarter and field units throughout the region. Mobilized external funding for innovative governance initiatives. Represented Bank in international fora. Served on Bank-wide board on governance and anti-corruption.

The World Bank, Middle East and North Africa Region

Special Assignment, Led World Bank Institutional Reform Initiative for West Bank Gaza, 4/02-1/03. Recipient, with country team, of President's Excellence Award.

- ***The World Bank, East Asia and the Pacific Region***
- *Lead Specialist, Public Sector Governance*. 1999- 2002. Led program of public sector reform and governance activities for East Asia Region.
- ***The World Bank, Public Sector Group, Poverty Reduction and Economic Management Network***
- *Principal Public Sector Specialist*, 1995-1999. Led Bank's knowledge program in public administration reform, including research, staff training, website design, and quality assurance. Provided advice and direct support to Bank lending operations and analytic activities across regions. Principal investigator for applied research on governance and public management issues. Extensive field experience in Central and Eastern Europe, Latin America, Africa, Middle East and Asia.

The World Bank, Technical Department for Europe and Central Asia, Middle East and North Africa Regions

Senior Public Sector Specialist, 1992 to 1995. Senior responsibilities for World Bank assistance to governance reform initiatives in the Transition countries of Eastern Europe and in the Middle East, including major regional research initiatives on public administration in the Former Soviet Union and Central and Eastern Europe.

- ***The World Bank, Public Sector Management and Private Sector Development Division, Country Economics Department***
- *Senior Public Sector Specialist*, 1988-1992; *Public Management Specialist*, 1984-1988. In-depth, cross-regional operational work and research on public sector management reform and institutional development, with extensive involvement in public management programs in Latin America and Africa.

Other Professional Experience:

Duke University, Center for International Development. Visiting Professor, Taught graduate seminar, "Civil Service Reform and International Development." Fall Semester 2008.

New York University, Robert F. Wagner Graduate School of Public Service. Visiting Professor, Co-taught graduate course, "Institutions, Governance, and Development." Spring Semester, 2005; Capstone Graduate Seminar, Fall Semester, 2005. *Graduate Capstone Project Advisor*, Spring Semester, 2006.

University of California, Los Angeles. School of Public Affairs, Dept. of Public Policy. Visiting Scholar and Senior Fellow, 2003-4. Research focus on post-911 international governance assistance.

- **Harvard University Business School**, Executive Development Program, Summer 2001.
- **District of Columbia Government**, May-July, 1997. Seconded from World Bank as Advisor on Performance Management.
- **Harvard Institute for International Development, Harvard University**. Visiting Fellow, May-September, 1996. Research on public sector reform in post-communist Europe.
- **Georgetown University, Department of Government**, Visiting Assistant Professor, Taught course, “The Politics of Development” 1985-1986.
- **United States Agency for International Development, Studies Division**, Social Science Fellow, 1983. Designed and carried out field-based evaluations of institutional features of USAID assistance programs.
- **Institute of International Studies, Project on Managing Decentralization, University of California, Berkeley**. Assistant Director, 1980-1982. Applied research and consultancy on decentralization in developing countries.
- **University of California, Berkeley, Development Studies Program**. Visiting Assistant Professor, 1980-1982. Taught undergraduate honors seminar on institutions in international development.
- **Citibank, N.A.** International Management Trainee, 1979-1980.
- **Getulio Vargas Foundation**, Rio de Janeiro, Brazil. Visiting Research Fellow, 1976-1977.
- **The American School, Singapore**, Secondary School Teacher, 1975. Taught current events and history.
- **Stanford University**, Teaching Assistant, 1974, 1977. Latin American History and Politics.
- **Vera Institute of Justice. Manhattan Criminal Court Appearance Control Project**, Researcher, 1971. Pilot project in New York City court management reforms.

SELECTED PUBLICATIONS, DISCUSSION PAPERS, REPORTS AND CURRENT RESEARCH:

Books and Monographs

Ready for Europe? Public Administration Reform and European Union Accession in Central and Eastern Europe, World Bank, 2000.

The State after Communism: Administrative Transitions in Central and Eastern Europe, World Bank, 1999.

Rehabilitating Government: Pay and Employment Reform in Africa, Edited with David Lindauer, World Bank, 1994.

Journal Articles, Book Chapters and Reviews

"Human Resource Management and the Brazilian State: the Future," under revision for digital publication, *Reforma Gerencial 20+20*, Getulio Vargas Foundation, forthcoming 2016.

"Public Management Incongruity in 21st Century Brazil," with Regina Pacheco, in *New Order and Progress in Brazil?* Ben Ross Schneider, ed., Oxford University Press, 2016.

"Shopping for Donor Aid: A Contestable Model of Governance and Public Management Support," with Nick Manning, submitted for publication to *World Development*, 2016.

"Politics or Performance? Flexible Pay in Brazil's Public Sector." Case study for *Pay Flexibility and Government Performance: A Mult-Country Study*, Zahid Hasnain and Nick Manning, eds., World Bank, 2014.

"Sabotaging Civil Service Reform in Aid-Dependent Countries: Are Donors to Blame?" with Robert Taliercio, *World Development*, Vol. 40, Issue 10, October 2012, pp.1970-1981.

Review of Merilee Grindle, *Jobs for the Boys. ReVista: The Harvard Review of Latin America*, Spring 2012, Vol. XI, No. 3.

"Generational Shifts in International Governance Assistance: The World Bank and State Building after 911," *International Journal of Economic Development*, Number 9, Volume 1-2, 2007.

Forward, with Clay Wescott, in Christopher Hood and Guy Peters (with Grace O.M. Lee), eds., *Reward for High Public Office: Asian and Pacific Rim States*, Oxford University Press, 2003.

"The Politics of Administrative Change: Reforming the State in Transition Hungary," in Blanca Heredia and Benjamin Schneider, eds., *Reinventing Leviathan: The Politics of Administrative Reform in Developing Countries*, 2003.

“Civil Service Quality after the Crisis: A View of Five Asian Cases,” in *Asian Journal of Political Science*, Vol. 10, No. 2, December 2002.

“Exporting Administrative Excellence: Adapting Advanced Country Models to Developing Countries,” in Carolyn Ban and Norma M. Riccucci, eds. *Public Personnel Policy: Current Concerns, Future Challenges*, 2001.

“Responding to the Governance Challenge,” with Richard Newfarmer, in *East Asia Recovery and Beyond*, World Bank, Washington, D.C. 2000.

“Leading the Horse to Water: Transnational Inducements to Administrative Reform,” in James Perry and Philip Morgan, eds., *Comparative Civil Service Systems*, University of Indiana Press, 1999. Also published as: “Quien No Oye Consejo...Induccion Transnacional de la Reforma Administrativa,” *Gestion y Politica Publica*, Vol. 7, num. 2, 1998.

“Wages and Employment in the Public Sector,” with Laszlo Herczog and Gabor Kezdi, in Lajos Bokros and Jean-Jacques Dethier, eds., *Public Finance Reform in Hungary*, The World Bank, 1998.

“Experience with Civil Service Pay and Employment Reform: An Overview,” in *Rehabilitating Government: Pay and Employment Reform in Africa*, David Lindauer and Barbara Nunberg, eds., World Bank, 1994.

“The Political Economy of Civil Service Reform,” with David Lindauer, in *Rehabilitating Government: Pay and Employment Reform in Africa*, David Lindauer and Barbara Nunberg, eds., World Bank, 1994.

“Transforming the State: Issues in Public Administration Reform in Poland,” in *Civil Service Reform in Latin America*, edited by Waleed Malik, World Bank, 1994.

Review of *Political Liberalization in Brazil: Dynamics, Dilemmas and Future Prospects*, by Wayne A. Selcher, in *American Political Science Review*, Vol. 81, No. 4, (December 1987, pp.1407-08.

“Structural Change and State Policy: The Politics of Sugar in Brazil since 1964,” in *Latin American Research Review*, Vol. XXI, No. 2, 1986. Also Published as, “Mudanca Estrutural e Politica do Estado: A Politica do Acucar no Brasil Pos-64,” in *Revista Dados*, Vol. 28, No. 2, 1985.

Published Discussion Papers and Reports

Can Post-Conflict Civil Service Reform: Can Technical Advice Get Smarter Politically? UNDP Discussion Paper, 2016, forthcoming.

Inside the Future Development Agency: Managing Human Resources for Results. Overseas Development Institute Discussion Paper, 2016, forthcoming.

South Sudan’s Civil Service Challenges: An Outsider’s Perspective. International Growth Center Working Paper, 2015.

At the Frontier of Practical Political Economy: Operationalizing an Agent-Based Stakeholder Model in the World Bank's East Asia and Pacific Region, with Naazneen Barma, Mark Abdollahian, Amanda Green and Deborah Perlman. Policy Research Working Paper 5176. World Bank, 2010.

Modeling Pay and Employment, with Amanda Green, Gary Reid, and Jana Orac. World Bank PREMNote No. 105, The World Bank, February 2006.

Operationalizing Political Analysis: The Expected Utility Stakeholder Model and Governance Reform, with Amanda Green, PREMNote No. 95, The World Bank, 2004.

“Pressures to Change the Role of Government: East Asia After the Crisis,” with Richard Newfarmer in *Managing Fiscal Risk: New Concepts and International Experience*, World Bank, 2003 (in Chinese.)

Rethinking Civil Service Reform: The Shift Toward Smart Government, Poverty, Gender and Public Management Discussion Paper, 21577, The World Bank, 1997. PREMNote No. 31, 1999. Translated into Chinese. Published in Portuguese as, *Uma Nova Abordagem da Reforma do Servico Publico*, 1999.

Managing the Civil Service: Reform Lessons from Advanced Industrialized Countries, World Bank Discussion Paper No. 204, The World Bank, 1995. Also published as: *Gerencia de Recursos Humanos no Setor Publico: Licoes de Reforma em Paises Desenvolvemos*, Cadernos ENAP, No. 14, 1998. Translated into Russian, French, Mandarin and Arabic.

Civil Service Reform and the World Bank, with John Nellis. World Bank Discussion Paper No. 161, World Bank, 1995.

Toward a New Civil Service in Russia: World Bank Regional Discussion Paper, 1994.

Bolivia: A Review of Pay and Employment Issues in the Public Sector, Latin America and the Caribbean Region Working Paper, The World Bank, 1990.

Review of Public Sector Management Issues in Structural Adjustment Lending, World Bank Discussion Paper No. 99, 1990.

Public Sector Pay and Employment Reform, World Bank Discussion Paper No. 68, 1989.

Peru: Institutions for Improved Water and Land Use in the Highlands, U.S. Agency for International Development Impact Evaluation Series, 1984.

Selected Reports and Briefing Notes

“Spreading the Word: Ideas on Scaling Out Rwanda’s Development Experience,” Report for Rwanda President’s Office, under auspices of International Growth Center, processed, 2016.

“Public Sector Modernization in a Polarized Island State: The Case of Trinidad and Tobago,” Country Program Evaluation Sector Note, Inter-American Development Bank, Washington, DC, processed, 2016.

“A Decade of State Reform: Assessing Public Management Programs in Uruguay,” Chapter for Country Evaluation, Office of Evaluation, Inter-American Development Bank, Washington, DC, 2015.”

“Briefing Note on Global Governance Practice,” World Bank, Washington, DC, 2014. (Confidential.)

“Implementing the World Bank’s Governance and Anti-Corruption Program: An Assessment” World Bank, Washington, DC, October 2013. (Confidential)

“Paying Public Servants in Brazil,” Case study for World Bank research project, *Pay Flexibility in Developing Countries*. May 2013.

Peer Review of World Bank report, *Performance Gains through Results-Based Management in Brazilian States*, November 2013.

Peer Review of World Bank case study, *A Second Life for One-Stop Shops: Citizen Services in Minas Gerais, Brazil, 2003-2013*. July 2013.

“Modernizing Malaysia’s Public Service: Performance in an Era of Fiscal Constraint.” Background paper and chapter in *Transforming Government to Transform Malaysia: Public Expenditure Review*, World Bank, 2011.

“Egypt: Strategic Guidance on Government Compensation Reform,” Report prepared for USAID, Cairo, April 2011.

“East Asia Regional Flagship on Corruption:” World Bank East Asia Pacific Region Approach Paper, June 2007.

“Senturion Political Analysis: Operational Protocol,” World Bank, processed, 2006.

“Public Administration in West Bank Gaza: A View on Civil Service Wage and Employment,” World Bank, 2003.

“Palestinian Institutional Reforms: Taking up the Challenge,” with Robert Ebel. World Bank, 2003.

“Indonesia: Priorities for Civil Service Reform,” World Bank, 2001.

"EU Accession and Public Administration in Central and Eastern Europe: A Study of Potential Impact," issues paper for ongoing ECA regional initiative, 1998.

"EU Accession and Public Administration Reforms in Poland," chapter for *Country Economic Memorandum*, The World Bank, 1996.

"Civil Service Reform," in *The Reform of Public Sector Management: Lessons from Experience*, John Nellis et al., World Bank Policy and Research Paper, No. 18, 1991.

"Public Sector Pay and Employment Reform: Implementation and Impact in Gambia," World Bank, 1990.

"Labor and Public Human Resources," chapter in *Argentina: Provincial Government Finances: A World Bank Country Study*, World Bank, 1990.

"Labor and Public Enterprise Performance," in *Thailand: Public Enterprise Review*, World Bank, 1989.

"Civil Service Reform in Mozambique," in *World Bank Public Expenditure Review for Mozambique*, World Bank, 1989.

"Administrative Reform Issues in Sri Lanka," *Sri Lanka Country Economic Memorandum*, World Bank, 1988.

"Government in Disarray: Public Administration Training in Equatorial Guinea," World Bank, 1989.

"Brazil: State Institutions and Sugar Sector Development," World Bank, 1988.

"Institutional Challenges," in *Bangladesh: Fisheries Development Review*, World Bank, 1986.

"Expatriate Technical Assistance in the Ivory Coast," World Bank, 1985.

"Institutions and Decentralization," in *Ghana: Agriculture Sector Review*, World Bank, 1985.

"Adapting the Training and Visit System for Rural Development in Burkina Faso and Mali," World Bank, 1984.

"Sustaining Regional Development in Portugal," World Bank, 1984.

"Building Public Administration Capacity in Guinea Bissau: A Post-Colonial Challenge," World Bank, 1984.

SELECTED CONFERENCE PAPERS AND INVITED PRESENTATIONS:

“The Political Economy of Donor-Supported Revenue Mobilization Reforms in East Asia,” Presentation prepared for Asian Development Bank Forum on Governance and Institutions, November 10-11, 2016, forthcoming.

“Civil Service Reform in Post-Conflict Settings: Priorities for Action,” presentation prepared for United Nations Development Program Workshop, New York, September 15, 2016.

“Post-Conflict Civil Service Reform: Can Technical Advice Get Smarter Politically?” paper presentation for United Nations Governance Center Workshop, Nairobi, Kenya, November 7, 2016.

“Reflections on Modernizing Public Human Resource Management: A Global Perspective from a Once and Future “*Brasiliánista*.” Presentation to Columbia University Global Center and Joao Goulart Foundation Seminar for Lideres Cariocas, Rio de Janeiro, July 18, 2016.

“Processo de Modernizacao da Gestao Publica de Recursos Humanos: Reflexoes sobre a Experiencia Global dum Previo e Futuro Brasilianista.” Presentation to Encontro Instituto Republica, Vassouras, Brazil, July 15-16, 2016.

“Human Resource Management Challenges for the Aid Agency of the Future,” presented at Conference on Building Resilient Donors, Overseas Development Institute, London, April 25-26, 2016.

“Global Development Policy’s Changing Landscape: How Should Public Policy Schools Adapt?” Panel Comments at Network of Schools of Public Policy, Affairs, and Administration, Brooklyn, New York, October 16, 2015.

“Human Resource Management in Brazil’s Federal Public Service: Meeting Future Challenges,” Presentation to Seminar on *Reforma Gerencial 20+20*, Getulio Vargas Foundation, Sao Paulo, August 27-28, 2015.

“Civil Service Strengthening in the Aftermath of Conflict: A Perspective on State-building in South Sudan,” Paper presented to International Growth Center-sponsored Conference on State Reform, University of Juba, Juba, March 16-17, 2015.

“Disorder and Progress: Public Management Incongruity in 21st Century Brazil,” presentation to Workshop on New Order and Progress in Brazil,” Sloan School of Business, Massachusetts Institute of Technology, Cambridge, Massachusetts, March 15, 2014.

“Performance Management and Institutional Diversity,” presentation for seminar, *Public Financial Management and Its Emerging Architecture*, New York University Wagner Graduate School of Public Service, October 28, 2013.

“Blurring the Advanced-Developing Country Divide,” presentation for panel, Broadening and Globalizing the International Development Curriculum in Public Service

Education," at Annual Meeting of National Association of Schools of Public Affairs and Administration (NASPAA), Washington, DC. October 11, 2013.

"Supporting Evidence-Based Contestation for Donor Assistance in Governance and Public Sector Management," paper presented at meeting of Commonwealth Association of Public Administration and Management, *"From Passive Recipient to Active Partners,"* Commonwealth Secretariat, Marlborough House, London, UK, October 3-4, 2013.

"Public Financial Management's Link to Governance Reform." Panel comments at New York University Wagner Graduate School of Public Service Seminar on Public Financial Management and its Emerging Architecture, New York, October 28, 2013.

"Progress and Problems: Review of World Bank Governance Program Implementation," presentation to Governance and Anti-Corruption (GAC) Council, World Bank, Washington, DC. October 1, 2013.

"Three Decades of Civil Service Reform: How to Declare Victory," Panel Presentation to World Bank Seminar on Public Pay and Employment, March 7, 2013.

"Brazil's Public Pay Dilemma: Equality or Performance?" Presentation to Inter-American Development Bank, Washington, DC, March 5, 2013.

"Forty Years of International Public Management: What Have We Learned?" Presentation to Annual APPAM Research Conference, Washington, DC, November 5, 2011.

"Modernizing Malaysia's Public Service: Performance in an Era of Fiscal Constraint." Presentation to Government of Malaysia Ministry of Finance, June 15 2011. (Confidential)

"Egypt's Civil Service Challenges: Ideas on a Reform Framework," presentation for Egyptian Ministry of Finance Policy Briefing Session, Cairo, March 29, 2011.

"The Politics of the Possible," Presentation to World Bank conference on the Political Economy of Reform: Moving from Analysis to Action, World Bank June 22, 2010.

"Um diálogo possível : Ásia e América Latina em busca de uma abordagem de gestão pública para o século XXI," presentation to Annual Conference on Public Management of National Council of Secretaries of State of Administration (CONSAD), Brasilia, Brazil, May 6, 2009. Reprinted in English as, "A Possible Dialogue: Asia and Latin America in Search of a 21st Century Public Management Approach," in *Revista CONSAD*, Brasilia, 2010.

"Substance and Practice in International Development Management: Globalizing the Public Affairs Curriculum," Presentation on panel at annual meeting of National Association of Schools of Public Affairs and Administration, Charleston, South Carolina, October 17, 2008.

"Governance and Anti-Corruption in East Asia Pacific: A World Bank View," Presentation to Brookings Institution, Washington, DC, November 15, 2007.

“Reflections on World Bank Support for Civil Service Reform in Fragile Settings,” Presentation to Workshop on Civil Service Reform in Fragile States, Woodrow Wilson School, Princeton University, May 2007.

“Getting Serious about Political Analysis: Recent Experience with an Agent Based Stakeholder Model,” Presentation for PREM Learning Week, 2206, 2007.

“Assessing Public Administration Capacity: A Diagnostic Tool,” Presentation for PREM Learning Week, World Bank, Washington, DC. April 4, 2007.

“Regional Disparities and Civil Service Pay: Lessons from Advanced Country Systems,” Presentation to Seminar at Academy for Personnel, Beijing China, September 2006.

“Governance, Institutions and Democracy in International Development,” Invited Presentation. Seminar on Multi-disciplinary Approaches to Development, School of International and Public Affairs, Columbia University, New York, New York, September 27, 2005.

“Public Finance Dimensions of State Building: The Cambodian Case,” Invited Discussant. New York University Center on International Cooperation Experts Seminar on Post-Conflict Public Finance, Greentree Estate, Manhasset, Long Island, July 12- 14, 2005.

“Operationalizing Political Analysis for Development: An Agent-Based Stakeholder Model for Governance Reform“ with Mark Abdollahian, International Studies Association Annual Meeting, Honolulu, Hawaii, March 4, 2005.

“State-building in an Insecure World: International Governance Assistance after September 11th”. Invited Senior Fellow Presentation, School of Public Policy and Social Research, UCLA, February 22, 2004.

“Political Analysis and the World Bank,” Invited Presentation. Claremont Graduate School Political Methods Seminar, March 2004.

“Good Governance and Development: Shifting Trends,” Invited Presentation. Rand Graduate School Seminar on Political Economy, August 8, 2004.

“Palestinian Institutional Reforms: Assessing Progress,” Conference on International Support for West Bank Gaza, Dead Sea, Jordan, August 2003.

‘Governing East Asia: Comparing Public Sector Performance,’ Asian Development Forum, Bangkok, 2001.

“Responding to the Governance Challenge: Assessing Public Sector Quality in East Asia,” Asian Development Forum, Singapore, 2000.

Panel on Veto Players and Policy Reform, Invited Discussant American Political Science Association Annual Meeting, August 30-September 3, 2001, San Francisco.

“The Politics of Administrative Reform in Hungary,” Conference on Political Economy of Administrative Reform, Centro Internacional de Desarrollo Económico, Mexico City, Mexico, July 2000.

“Supporting Good Governance in East Asia, A World Bank Perspective,” Second Global Forum on A Democratic State in the 21st Century, Brasilia, May 29-31, 2000.

“Smart Government: An Agenda for Civil Service Reform,” Global Forum on Reinventing Government, Washington, DC, January 1999.

“Developed Country Administrative Reforms: Lessons for Poor Countries,” Conference on Development Management Reform, Institute for Development Policy and Management, University of Manchester, April 1998.

“Exporting Public Management Reforms,” International Conference on Comparative Public Administration Reform, University of Indiana, Bloomington, Indiana, November 1997.

“Reinventing Government in Post-Communist Europe: Emerging Country Experiences.” American Political Science Association annual meeting, Washington, D.C., August 1997. Nominated for Best Paper Award in Public Administration Section, American Political Science Association, 1997.

“Transitional States: Modernizing Administration in Central and Eastern Europe”, paper presented at Conference on State Transformation in Central and Eastern Europe, Salzburg, Austria, Nov. 28-Dec. 1, 1995.

“Modernizing the Romanian State: Administrative Adjustment in the Transition,” Conference on State Transformation in Central and Eastern Europe, Salzburg, Austria, Nov. 28-Dec. 1, 1995.

“Administrative Reform in Hungary: The Advanced Transition Experience,” Conference on State Transformation in Central and Eastern Europe, Salzburg, Austria, Nov. 28-Dec. 1, 1995.

“The New Public Management – Will it Work in Developing Countries?” Invited Presentation. Harvard University Kennedy School, January 1996.

“Civil Service Reform in Developing Countries: What’s Fundamental?,” Invited Presentation. Institute of Development Studies, University of Sussex, Brighton, United Kingdom, November 1994.

“Modernizing Government: Civil Service Lessons from Advanced Countries,” Conference on Public Personnel Development, Ministry of Personnel, Government of China, Beijing, 1992.

“The Limits of Intervention: USAID and Rural Development in Highland Peru,” Latin American Studies Association Meetings, San Francisco, September 1983.

“Alternative Energy Policy in a Changing Political Context: Brazil’s National Alcohol Program,” Latin American Studies Association Meetings, Bloomington, Indiana, 1982.

GRANTS, AWARDS AND FELLOWSHIPS:

- New York Women in Film and Television 2016 Writers Lab Award Recipient.
- Columbia University Earth Institute Faculty Research Assistant Award for “Collectivizing Performance,” 2012.
- Governance Partnership Facility Grant, 2008-9; Bank Netherlands Partnership Program Grant, 2005; 2006. Danish Governance Trust Fund 2002; Asia-Europe Meeting Trust, 2003; Netherlands Global Governance Partnership, 1999 (Competitive internal World Bank grants)
- School of Public Affairs, University of California, Los Angeles; Visiting Scholar and Senior Fellow, 2003-4
- World Bank President’s Award for Excellence. West Bank Gaza Country Program. 2004.
- Woodrow Wilson International Center for Scholars Fellowship, 2002-3, 2003-4 (declined.)
- Institute of Development Studies, Sussex, Visiting Research Fellowship, 1994 (declined.)
- Stanford Center for Research in International Studies Fellowship, 1978.
- Organization of American States Dissertation Fellowship, 1977-78.
- Stanford University Center for Latin American Studies Research Grant, 1975.
- National Defense Foreign Language Fellowship, 1973-76.
- New York State Regents Scholarship, 1967-70.

PROFESSIONAL AFFILIATIONS:

- American Political Science Association
- International Political Science Association
- Latin American Studies Association
- Association for Asian Studies
- American Society for Public Administration
- Association for Public Policy Analysis and Management

- International Journal for Economic Management, Editorial Board
- International Studies Association

LANGUAGES:

Native English

Fluent Portuguese, Spanish, French