

NYU Wagner FA16 PADM-GP 2145-002 (5188)

## Design Thinking: A creative approach to problem solving and creating impact

Instructors

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Overview

As the challenges and opportunities facing society grow more complex, an approach known as “design thinking” is playing a greater role in finding meaningful paths forward. Design thinking is an iterative problem-solving process of discovery, ideation, and experimentation. It employs design-based techniques to address all kinds of creative challenges, including those found within public service.

In “Design Thinking: A Creative Approach to Problem Solving and Creating Impact,” we’ll work with you to explore each step of the design thinking process. You’ll develop skills as ethnographers, visual thinkers, strategists, and storytellers through a mix of seminar discussions and collaborative projects.

Over the course of the semester, you’ll apply what you learn to the challenges in public service and social entrepreneurship that you care about, exploring innovative ways to create real impact.

Oh, and it’ll be fun too.

Our work together will be highly collaborative, mirroring the way design teams work. We’ll alternate lecture-style classes with team-based sessions, during which your teams will receive feedback from instructors, special guests, and, most important, your peers. You’ll leave the course with the foundational skills necessary to approach creative problem-solving across many contexts.

Dates / Time / Location

Wednesdays, September 13–December 20, 2017

6:45–8:25 p.m.

Waverly Building — Room 569 (Washington Square)

## Teams

The class will be broken up into interdisciplinary teams of 4–5 students. Teams will form during our first session, at which times you'll be asked to select a design challenge that you will define and work on with your team for the remainder of the semester.

## Design Challenges

The design challenges will address complex issues within the public service sector here in New York City.

Examples of past design challenges include:

- How might we make NYC a great place for the elderly?
- How might we foster sustainable living in the communities of NYC?

We'll discuss this year's design challenges in more detail during the first class.

## Final Presentation

The final presentation will be the key deliverable for this course. You'll learn different tools, processes, and ways of thinking that build toward this final, and a clear articulation of design thinking approaches will be expected in each presentation, regardless of differences in content and format. Final presentations should include:

- Articulation of the design challenge
- Actionable insights based on design research
- Key themes and opportunity areas identified from the insights
- Visualized concepts that address the opportunity areas
- A compelling, human-centered narrative that draws all of the work together

## Grades

In addition to final presentations, you'll be graded on your insights presentation, participation in class, and collaboration, as assessed by your teammates. Grading is based on NYU's universal criteria:

<https://wagner.nyu.edu/files/admissions/GradingGuidelines.pdf>

The breakdown is as follows:

- 25% Class Participation and Attendance
- 20% Insights Presentation
- 40% Final Presentation
- 15% Team Evaluations

Academic Integrity

Please review NYU's policy for academic integrity for students.

<http://www.nyu.edu/about/policies-guidelines-compliance/policies-and-guidelines/academic-integrity-for-students-at-nyu.html>

Another note: Design Thinking is a discipline that asks you to gather inspiration from many sources—experts, users, companies, not to mention your peers in this class—and to build on it. It's imperative to acknowledge these sources of inspiration whenever you quote or "borrow" an idea. Finding inspiration and building on it is encouraged. Taking credit for other people's ideas isn't, so don't do it.

Office Hours

We will be available during the week—details when classes start.

## Course Readings (Required)

### Books

Change By Design by Tim Brown

This is Service Design Thinking: Basics, Tools, Cases by Marc Stickdorn

### Articles & Videos

[“Design Matters” | Richard J. Boland Jr. and Fred Collopy](#)

[“Informing Our Intuition” | Jane Fulton Suri](#)

[“Prototyping is the Shorthand of Design” | Tom Kelley](#)

[“How IDEO Designers Persuade Companies to Accept Change” | Ashlea Powell](#)

“Creative Confidence: Cultivating the Mindset of Today’s Innovators” | David Kelley (<http://www.aifestival.org/session/creative-confidence-cultivating-mindset-todays-innovators>)

In addition, each week, a set of short articles and/or videos relevant to each phase of the design process will be assigned.

### Recommended Readings (Optional)

- Switch: How to Change Things When Change is Hard | Chip and Dan Heath
- Drive | Daniel Pink
- Nudge | Richard Thaler & Cass Sunstein
- The Lean Startup | Eric Ries

### Materials

Having access to a computer, camera (your phone will do!), and printer will be essential. Bonus points if you have an audio recorder (or, again, use your phone). You will also need the items on the following page.

A journal or sketchbook  
Recommended size: 5.5 x 8.5 inch



Post-it notes, bright/light-colored  
3 x 3 inch and 3 x 5 inch (one 5-pack of each)



Sharpies (fine, black)  
At least 2 per student



Post-it self-stick easel pad  
One per team



Scotch (or masking) tape  
One roll



|                      | what we'll teach  | what you'll do   |
|----------------------|---|--|
| Week 1   Sept 6      | ** NO CLASS **  | This is Service Design, pp. 28–117                                       |
| Week 2   Sept 13     | Intros/Project Mgmt.<br>Intro to IDEO/Team Challenges<br>Design Thinking Overview<br>Brainstorming/Meetings/Tools   | Form teams<br>Define design challenges<br>Teamwork: wallet project       |
| Week 3   Sept 20     | Design Research<br>How/Where/What/Who<br>Recruiting & Discussion Guide<br>Empathy & Tactics<br>Analogous Inspiration<br>Capturing data: Photos/videos/notes | Empathy exercise<br>Start research plan<br>Set up Dropbox / Google Drive |
| Week 4   Sept 27     | Refine Research Plans<br>Photos<br>Videos<br>Quotes   | Cross-share (5 min)<br>Define responsibilities<br>Finalize Research Plan |
| Week 5   Oct 4       | Download & Synthesis<br>What/how/why<br>Insights<br>Opportunity   | Cross-share (5 min)<br>Stories from the field                            |
| Week 6   Oct 11      | Opportunity Areas & Insights<br>Observations to insights<br>to opportunity areas  | Define opportunity areas<br>Begin crafting insights                      |
| Week 7   Oct 18      | Insights Presentation prep  | Team Synthesis   |
| Week 8   Oct 25      |   | Insights Presentation (5 min)  |
| Week 9   Nov 1       | Brainstorm & HMWs   |  |
| Week 10   Nov 8      | Concepting  | Concept Shareback (5 min)<br>Team Time                                   |
| Week 11   Nov 15     | 1st Round of Prototyping  | Start building prototyping<br>& testing                                  |
| Week 12   Nov 22     | ** NO CLASS **  | Test prototypes with<br>friends & families                               |
| Week 13   Nov 29     | 2nd Round of Prototyping  | Revise concepts<br>Iterate on prototypes                                 |
| Week 14   Dec 6      |   | Final Presentation prep  |
| Week 15   Dec 13     |   | Final Presentation rehearsal   |
| Finals Week   Dec 20 |   | Final Presentation   |