

NYU Wagner
Public and Nonprofit Management and Policy Program Requirement Checksheet

Also available online at: wagner.nyu.edu/pnp/reqs.php

I. SCHOOLWIDE CORE [20 credits]

All students must complete or waive the following:

	Typically Offered	Semester	Credits
CORE-GP 1011 Statistics	Fall / Spring / Summer		
CORE-GP 1018 Microeconomics	Fall / Spring / Summer		
CORE-GP 1020 Managing Public Service Organizations	Fall / Spring / Summer		
CORE-GP 1021 Financial Management	Fall / Spring / Summer		
CORE-GP 1022 Introduction to Public Policy	Fall / Spring		
Computer Proficiency (NONCR-GP 938 SPSS exam required if CORE-GP 1011 waived and PADM-GP 2902 not completed)			
Professional Experience Requirement (if required - 0 credits)			
Subtotal			_____

II. PNP SPECIALIZATION REQUIREMENTS

A. POLICY [16-20 credits]

Students must complete the following 12 credits:

	Prerequisites	Typically Offered	Semester	Credits
PADM-GP 2140 Public Economics and Finance	CORE-GP 1011, CORE-GP 1018; CORE-GP 1021 concurrently	Fall / Spring / Summer		
PADM-GP 2171 Program Analysis and Evaluation	CORE-GP 1011, CORE-GP 1022	Fall / Spring / Summer		
PADM-GP 2902 Multiple Regression and Introduction to Econometrics	CORE-GP 1011	Fall / Spring / Summer		

Students are also required to take one policy formation course (4 credits) from among the following:

	Prerequisites	Typically Offered	Semester	Credits
PADM-GP 2411 Policy Formation and Policy Analysis	CORE-GP 1022	Fall / Spring		
URPL-GP 2415 Public Policy and Planning in New York	CORE-GP 1022	Fall		
HPAM-GP 2836 Current Issues in Health Policy		Fall / Spring (Jan.)		

Students are generally expected to take the following course to complete the specialization (necessary for quantitative analyst positions*):

	Prerequisites	Typically Offered	Semester	Credits
PADM-GP 2875 Estimating Impacts in Policy Research	PADM-GP 2171, PADM-GP 2902	Fall / Spring		

* PADM-GP 2875 is required for students planning to work in analysis-oriented positions, such as policy analysis in a government agency, evaluation work in a nonprofit, and research. In consultation with their faculty advisor, students whose work will focus more on institutions and the policy process are not required to take PADM-GP 2875 but should substitute an appropriate policy-oriented elective for PADM-GP 2875. Relevant examples include positions focused on the political dimensions of the policy arena (i.e. staff positions on the Hill or with advocacy organizations or intergovernmental positions in a government agency, mayor's office, or legislative office).

Subtotal _____

B. MANAGEMENT [20 credits]

Students must complete the following 12 credits:

	Prerequisites	Typically Offered	Semester	Credits
PADM-GP 2110 Strategic Management	CORE-GP 1020	Fall / Spring / Summer		
PADM-GP 2135 Developing Human Resources	CORE-GP 1020	Fall / Spring		
PADM-GP 2170 Performance Measurement and Management	CORE-GP 1020	Fall / Spring		

Subtotal _____

And must complete 8 credits from the following:

Strategy & Organizations

	Prerequisites	Typically Offered	Semester	Credits
PADM-GP 2106 Community Organizing		Spring (Jan.)		
PADM-GP 2107 Nonprofit Law		Fall		
PADM-GP 2119 Marketing for Nonprofit Organizations	CORE-GP 1020	Fall / Summer		
PADM-GP 2125 Foundations of Nonprofit Management	CORE-GP 1020	Fall / Spring		
PADM-GP 2131 Organizational and Managerial Development	CORE-GP 1020	Spring		
PADM-GP 2132 Organizational Design and Social Change	CORE-GP 1020	Spring		
PADM-GP 2145 Design Thinking: Creative App. to Prob. Solving & Creating Impact		Fall		
PADM-GP 2210 International Organizations and Management: The U.N. System		Fall		
PADM-GP 2216 International Organizations: NGOs		Spring		
PADM-GP 2225 Organizing for Human Rights Change		Spring (Jan.)		
HPAM-GP 2244 Global Health Governance and Management	CORE-GP 1022, PADM-GP 2201	Fall		
PADM-GP 2407 Advocacy Lab: How to Make Change Happen	CORE-GP 1020 or CORE-GP 1022	Spring		
PADM-GP 4121 Governmental Financial Conditional Analysis (2 credits)	CORE-GP 1011, CORE-GP 1018, CORE-GP 1021	Spring		
PADM-GP 4131 Fundraising for Public and Nonprofit Organizations (2 credits)	CORE-GP 1020	Fall / Summer		
PADM-GP 4134 Managing Corporate Partnerships and Social Responsibility (2 cr)		Summer		
PADM-GP 4135 Nonprofit Governance (2 credits)	CORE-GP 1020	Fall		
PADM-GP 4137 Strategic Communications for Nonprofit and Public Managers (2 cr)		Fall		
PADM-GP 4142 Tools for Managing NPOs: Compliance, Internal Controls & Ethics (2 cr)		Spring		
PADM-GP 4146 Large Scale Change: Processes & Techniques for Public & Private Settings (2 credits)	CORE-GP 1020	Spring (Jan.)		
PADM-GP 4150 Leveraging I.T. for Performance Management (2 credits)	CORE-GP 1021 and/or familiarity with Excel	Summer		
HPAM-GP 4833 Health Care Mgt I: Control and Organizational Design (2 credits)	CORE-GP 1020; HPAM-GP 1830 or HPAM-GP 1831 concurrently	Fall / Spring		
HPAM-GP 4834 Health Care Mgt II: Adaptation and the Professional Manager (2 cr)	CORE-GP 1020, HPAM-GP 4833; HPAM-GP 1830 or 1831 concurrently	Fall / Spring		

Human Resources & Organizational Behavior

	Prerequisites	Typically Offered	Semester	Credits
PADM-GP 1901 Reflective Practice: Learning from Work	CORE-GP 1020	Spring		
PADM-GP 2112 Women and Men in the Workplace		Summer		
PADM-GP 2116 Developing Management Skills	CORE-GP 1020	Summer		
PADM-GP 2131 Organizational and Managerial Development	CORE-GP 1020	Spring		
PADM-GP 2178 Power and Influence in Organizations and Politics	CORE-GP 1020	Spring		
PADM-GP 2186 Leadership and Social Transformation	CORE-GP 1020; CORE-GP 1022 or URPL-GP 2660	Spring		
PADM-GP 2226 Innovative Leadership for Human Development: UN and MDGs	CORE-GP 1020, PADM-GP 2201	Fall / Summer		
PADM-GP 4101 Conflict Management and Negotiation (2 credits)		Fall / Spring / Summer		
PADM-GP 4105 Cross-Cultural and International Negotiations (2 credits)	PADM-GP 4101 or URPL-GP 4604	Spring		
PADM-GP 4108 Advanced Negotiation and Mediation Skills (2 credits)	PADM-GP 4101 or URPL-GP 4604	Spring		
PADM-GP 4112 Building Effective Teams (2 credits)		Fall / Spring (Jan.) / Summer		
PADM-GP 4120 Labor Management Cooperation (2 credits)		Spring (Jan.)		
PADM-GP 4152 Ethical Issues in Public Service (2 credits)	CORE-GP 1020	Spring		
HPAM-GP 4835 Principles of Human Resources Mgt for Health Care Orgs (2 credits)	HPAM-GP 4833	Spring		
HPAM-GP 4836 Issues in Human Resources Management for Health Care Orgs (2 cr)	HPAM-GP 4833, HPAM-GP 4835	Spring		
HPAM-GP 4852 Ethical Issues in Healthcare Management (2 credits)	PADM-GP 1020; HPAM-GP 4833 recommended	Spring (Jan.)/ Summer		

Organizational Performance Management

PADM-GP 2142 Financial Management for Nonprofit and International NGOs	CORE-GP 1021	Spring		
PADM-GP 2143 Government Budgeting	CORE-GP 1011, CORE-GP 1018, CORE-GP 1021	Fall		
PADM-GP 2171 Program Analysis and Evaluation	CORE-GP 1011, CORE-GP 1022	Fall / Spring / Summer		
PADM-GP 2211 Program Development and Management for International Organizations	PADM-GP 2201	Fall		
HPAM-GP 2825 Continuous Quality Improvement	CORE-GP 1011, HPAM-GP 4833, and NONCR-GP 938 SPSS (if PADM-2902 not taken)	Spring		
HPAM-GP 2855 Budgeting for Health Professionals		Spring (Jan.)		
PADM-GP 2902 Multiple Regression and Introduction to Econometrics	CORE-GP 1011	Fall / Spring / Summer		
PADM-GP 4110 Project Management (2 credits)		Fall / Summer		
PADM-GP 4111 Managing Service Delivery (2 credits)	CORE-GP 1020	Spring		
PADM-GP 4113 Evidence-Based Management (2 credits)		Spring		
PADM-GP 4114 Surveys and Interviews (2 credits)		Fall		
PADM-GP 4121 Governmental Financial Condition Analysis (2 credits)	CORE-GP 1011, 1018, 1021	Spring		
PADM-GP 4128 Fin. Statements Analysis for Health Care & Not-for-Profit Orgs (2 cr)	CORE-GP 1021	Spring		
PADM-GP 4130 Fundamentals of Accounting (2 credits)	CORE-GP 1021	Fall / Spring		
HPAM-GP 4833 Health Care Mgt I: Control and Organizational Design (2 credits)	CORE-GP 1020, HPAM-GP 1830 or HPAM-GP 1831 concurrently	Fall / Spring		
HPAM-GP 4834 Health Care Mgt II: Adaptation and the Professional Manager (2 cr)	CORE-GP 1020, HPAM-GP 1830 or 1831 concurrently, HPAM-GP 4833	Fall / Spring		

Subtotal _____

C. FINANCE [22 credits]

Students must complete the following 10 credits:

	Prerequisites	Typically Offered	Semester	Credits
PADM-GP 2140 Public Economics & Finance	CORE-GP 1011, CORE-GP 1018; CORE-GP 1021 concurrently	Fall / Spring / Summer		
PADM-GP 2902 Multiple Regression and Intro to Econometrics	CORE-GP 1011	Fall / Spring / Summer		
PADM-GP 4130 Fundamentals of Accounting (2 credits)	CORE-GP 1021	Fall / Spring		

Subtotal _____

And must complete 12 credits from the following (listed separately for organizational purposes only; you may take courses across the two lists)

Public Finance-Related Courses:

	Prerequisites	Typically Offered	Semester	Credits
PADM-GP 2138 Macroeconomics, Global Markets, and Policy	CORE-GP 1018, CORE-GP 1021	Spring		
PADM-GP 2147 Corporate Finance and Public Policy	CORE-GP 1018, CORE-GP 1021	Fall		
PADM-GP 2203 International Economic Development: Gov'ts, Markets, Communities	CORE-GP 1011, CORE-GP 1018	Fall / Spring		
PADM-GP 2245 Financing Local Government in Developing Countries	CORE-GP 1018, PADM-GP 2201	Spring		
PADM-GP 2443 Financing Urban Governments	CORE-GP 1018, PADM-GP 2140	Fall [beginning 2013]		
URPL-GP 2608 Urban Economics	CORE-GP 1018; CORE-GP 1011 concurrently	Fall / Spring		
HPAM-GP 4830 Health Economics: Principles (2 credits)	CORE-GP 1011, CORE-GP 1018	Fall / Spring		
HPAM-GP 4831 - Health Economics: Topics in Domestic Health Policy (2 credits)	CORE-GP 1011, CORE-GP 1018, HPAM-GP 4830	Fall / Spring		
HPAM-GP 4832 - Health Economics: Topics in International Health Policy (2 credits)	CORE-GP 1011, CORE-GP 1018, HPAM-GP 4830	Spring		

Financial Management-Related Courses:

Nonprofit/Health

PADM-GP 2142 Financial Management for Nonprofit Organizations	CORE-GP 1021	Spring		
PADM-GP 2242 Financial Management for International Organizations	CORE-GP 1021	Fall		
PADM-GP 4122 Cost Effectiveness in Nonprofit and Public Sectors (2 credits)	CORE-GP 1018, CORE-GP 1021; PADM-GP 2140 rec.	Spring		
PADM-GP 4128 Fin. Statement Analysis for Healthcare and Nonprofit Orgs (2 credits)	CORE-GP 1021	Spring		
PADM-GP 4138 Financial Accounting in Govt, Not-for-Profit, and Health Orgs	CORE-GP 1021, PADM-GP 4130	Fall [beginning 2013]		
PADM-GP 4139 Investment Management for Public and Nonprofit Orgs (2 cr)	CORE-GP 1021	Spring (Jan.)		
HPAM-GP 4840 Fin. Mgt for Health Care Orgs I: Financial Mgt and Budgeting (2 cr)	CORE-GP 1018, CORE-GP 1021	Fall		
HPAM-GP 4841 Fin. Mgt for Health Care Orgs II: Capital Financing & Adv. Issues (2 cr)	CORE-GP 1018, CORE-GP 1021, HPAM-GP 4840	Fall		

Government

PADM-GP 2143 Government Budgeting	CORE-GP 1011, 1018, 1021	Fall		
PADM-GP 2144 Debt Financing & Management for Public Organizations	CORE-GP 1021	Fall		
PADM-GP 2146 Topics in Municipal Finance	CORE-GP 1021	Spring		
URPL-GP 2639 Real Estate Finance	CORE-GP 1018, CORE-GP 1021	Fall		
URPL-GP 2652 International Development Project Planning	CORE-GP 1018, CORE-GP 1021; NONCR-GP 933 recommended	Fall		
PADM-GP 4121 Governmental Financial Conditional Analysis (2 credits)	CORE-GP 1011, CORE-GP 1018, CORE-GP 1021	Spring		
PADM-GP 4138 Financial Accounting in Govt, Not-for-Profit, and Health Orgs	CORE-GP 1021, PADM-GP 4130	Fall [beginning 2013]		
PADM-GP 4139 Investment Management for Public and Nonprofit Orgs (2 cr)	CORE-GP 1021	Spring (Jan.)		

Subtotal _____

III. CAPSTONE [4 credits]

	Prerequisites*	Semester	Credits
CAP-GP: Advanced Project (2 credits in fall/2 credits in spring) OR	Policy: All 5 schoolwide core courses, 3 Specialization Courses (including PADM-GP 2171 and PADM-GP 2902) Management: All 5 schoolwide core courses, 2 of the 3 Required Specialization Courses (3rd taken no later than the fall) Finance: All 5 schoolwide core courses, PADM-GP 2140, PADM-GP 2902 (PADM-GP 4130 taken no later than the fall)		
CAP-GP 3148/3149 Capstone: Applied Research (2 credits in fall/2 credits in spring)	All 5 schoolwide core courses, 3 required specialization courses including PADM-GP 2902, and PADM-GP 2140 (2140 concurrently in fall is OK)		

Subtotal _____

*Capstone prerequisites also include completion of Professional Experience Requirement (if required), pass grade in NONCR-GP 0938 SPSS exam (if CORE-GP 1011 waived and PADM-GP 2902 not completed), a 3.0 cumulative GPA, and specialization declaration. For complete Capstone prerequisites, including recommended courses or courses to take concurrently, see most recent Capstone prerequisite info available at: wagner.nyu.edu/capstone/students.php

IV. ELECTIVES [14 - 16 credits]

	Prerequisites	Semester	Credits

Subtotal _____

TOTAL CREDITS REQUIRED TO GRADUATE: 60

Valid for Spring 2012 Semester 4/4/2012

TOTAL CREDITS EARNED
